

Company Registration No: 199904873Z
Charity Registration No: 01484
IPC No: 000155

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

DIRECTORS' STATEMENT
AND FINANCIAL STATEMENTS

31 MARCH 2020

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

31 MARCH 2020

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ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

DIRECTORS' STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

The directors are pleased to present their report to the members together with the audited financial statements of St Luke's Eldercare Ltd (the "Company") for the financial year ended 31 March 2020.

In the opinion of the directors;

- (a) the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2020 and the financial performance and cash flows of the Company for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

1 Directors

The directors in office at the date of this statement are:

Teo Lai Wah Timothy	Chairman
Yeong Zee Kin	Honorary Secretary
Hsiao Ginger	Honorary Treasurer
Ho Yew Kee	
Choo Eng Beng	
Foong Daw Ching	
Lim Ai Ling	
Poh Mae Jean Jacqueline	
Tan Wan Joo	
Wong King Yoong	
Wong Siu Hong Alfred	

2 Directors' Interest in Shares, Debentures, Dividends and Share Options

The Company is limited by guarantee and does not have a share capital. All matters relating to the issue of shares, debentures, dividends and share options are thus not applicable.

3 Conflict of Interest

Statement of Purpose and Authority

Pursuant to the Code of Governance for Charities and Institutions of a Public Character (IPCs), the Board has established a policy on the avoidance of conflict of interest for the Company.

The Company's basic policy on avoidance of conflict of interest rests on three premises:

- a. Understanding what is a 'Conflict of Interest';
- b. Declaration of Conflict of Interest; and
- c. Abstention from decision making where Conflict of Interest has been declared or exists.

**ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)**

DIRECTORS' STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

3 Conflict of Interest (cont'd)

Definition of 'Conflict of Interest'

An operational definition of conflict of interest is when an individual is aware of "any interest in a transaction or arrangement that will affect his/her professional judgment to obtain the best value for the Company or to protect the interests of the Company".

Some of the more obvious conflicts of interest relate to:

- Procurement of goods or services (Contract with vendors);
- Hiring and personnel management pertaining to a close relationship with current board/committee members or decision makers;
- Provision of services or subsidies;
- Vested interest in other organisations that have dealings/relationships with the Company;
- Interest in joint ventures; and
- Major donors or representatives from major donors.

All key staff and directors must acknowledge that they understand the definition of 'Conflict of Interests' as above and they acknowledge that they will subscribe to the 'Avoidance of Conflict of Interest Policy' of the Company. This includes a declaration whenever there is a conflict or potential conflict and the individual will abstain from all decisions regarding that conflict of interest.

At the beginning of each financial year, the acknowledgement of the 'Conflict of Interest' notice is served to individuals and the 'Declaration of Conflict of Interest' notice at the end of each financial year. Members must declare the existence of a conflict of interest as soon as the individual becomes aware of the situation. To aid the members in discharging their responsibility in relation to the existence of a possible conflict of interest, members are required to declare their membership or significant involvement or interests in organisations that may pose a possible conflict of interest to the Company.

Abstention from Decision Making

Once an individual is aware of the existence of a conflict of interest, he/she must abstain from the decision making process pertaining to the possible conflict of interest. This means the individual should not influence the decision process. This does not necessarily prevent the individual from providing relevant and expert knowledge on the issue or participate in the discussion but he/she should only do so with wisdom so as not to influence the decision.

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

DIRECTORS' STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

4 Reserve Policy

The principal activity of the Company is to establish, carry on and maintain rehabilitation clinics, day care centres, nursing homes, related facilities and services for the care of elderly persons and providing wellness programmes.

Pursuant to the Code of Governance for Charities and IPCs Guideline 6.4.1, the Board has established a reserve policy ("Reserve Policy") for the Company. In setting the Reserve Policy, the Board feels that it is more reasonable to use net liquid assets available to meet expenditure obligations as a reserve measurement instead of unrestricted funds as some of these unrestricted funds may not represent cash or cash equivalent or liquid assets which can be used to meet its expenditure obligations. Net liquid assets (unrestricted) available to meet expenditure obligations (unrestricted) is calculated as total of investments in financial assets (unrestricted), trade and other receivables (unrestricted), cash and cash equivalents (unrestricted) less accounts payable (unrestricted). The reserves of the Company provide financial stability and the means for the development of its operations and activities. The Company intends to maintain the reserves at a level sufficient for its operating needs and the Board regularly reviews the amount of reserves that are required to ensure that they are adequate to fulfill its continuing obligations. There are no changes to the reserve policy during the financial years ended 31 March 2020 and 2019.

5 External Auditors

The auditors, Moore Stephens LLP, have expressed their willingness to accept re-appointment.

On behalf of the Board of Directors



.....
TEO LAI WAH TIMOTHY
Director



.....
HSIAO GINGER
Director

Singapore
6 August 2020



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of St Luke's Eldercare Ltd (the "Company"), which comprise the balance sheet of the Company as at 31 March 2020, the statement of financial activities and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the Companies Act), the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations) and Charities Accounting Standards (CAS) so as to give a true and fair view of the financial position of the Company as at 31 March 2020 and of the financial performance, changes in the funds and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code)* together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the Directors' Statement.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

ST LUKE'S ELDERCARE LTD (Incorporated in Singapore)

(cont'd)

Responsibilities of Management and Those charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Companies Act, the Charities Act and Regulations and CAS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprises the directors and their governing board. Their responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF**ST LUKE'S ELDERCARE LTD**
(Incorporated in Singapore)

(cont'd)

Auditor's Responsibility for the Audit of the Financial Statements (cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Company have been properly kept in accordance with the provisions of the Companies Act, and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Company has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Company has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

Moore Stephens LLP

Moore Stephens LLP
Public Accountants and
Chartered Accountants

Singapore
6 August 2020

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

1 April 2019 to 31 March 2020

	<u>Note</u>	<u>Unrestricted Funds</u> S\$	<u>Restricted Funds</u> S\$	<u>Total 2020</u> S\$	<u>Total 2019</u> S\$
INCOME					
Income from generated funds:					
Voluntary income	4	4,860,232	5,015,720	9,875,952	9,268,845
Activities for generating funds	5	2,030,681	-	2,030,681	2,499,663
Investment income	6	233,419	-	233,419	94,678
Income from charitable activities	7	34,752,893	-	34,752,893	28,081,377
Other income		35,501	-	35,501	29,410
Total income		41,912,726	5,015,720	46,928,446	39,973,973
EXPENDITURES					
Costs of generating funds:					
Voluntary income	8	273,205	-	273,205	269,600
Fundraising activities	8	473,289	-	473,289	372,184
Charitable activities	9	35,374,736	1,466,796	36,841,532	30,925,968
Governance costs	10	893,976	29,885	923,861	839,323
Other expenditure	10	30,540	-	30,540	60,720
Total expenditures		37,045,746	1,496,681	38,542,427	32,467,795
Net income before tax expense		4,866,980	3,519,039	8,386,019	7,506,178
Tax expense	12	-	-	-	-
Net income		4,866,980	3,519,039	8,386,019	7,506,178
Gross transfers between funds					
Gross transfers (to) funds		(100,000)	(1,288,224)	(1,388,224)	(1,333,431)
Gross transfers from funds		865,700	522,524	1,388,224	1,333,431
	18, 19	765,700	(765,700)	-	-
Net income after funds transfer		5,632,680	2,753,339	8,386,019	7,506,178
Reconciliation of funds					
Total funds brought forward		28,162,538	17,051,982	45,214,520	39,338,847
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	13	-	(1,836,902)	(1,836,902)	(1,630,505)
Total funds carried forward		33,795,218	17,968,419	51,763,637	45,214,520

The accompanying notes form an integral part of the financial statements.

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

BALANCE SHEET

AS AT 31 MARCH 2020

	<u>Note</u>	<u>2020</u> S\$	<u>2019</u> S\$
Non-Current Assets			
Property, plant and equipment	13	13,101,338	12,717,502
Investments in financial assets	14	232,150	262,690
		13,333,488	12,980,192
Current Assets			
Trade and other receivables	15	13,888,753	10,579,341
Cash and cash equivalents	16	35,510,526	29,433,621
		49,399,279	40,012,962
Current Liabilities			
Other payables and accruals	17	10,509,130	7,318,634
Provisions for liabilities and charges	20	460,000	460,000
		10,969,130	7,778,634
Net Current Assets		38,430,149	32,234,328
Total Assets Less Total Liabilities		51,763,637	45,214,520
Funds of Charity			
<u>Unrestricted Funds</u>			
Unrestricted income funds	18	33,360,371	27,735,336
Designated fund	18	434,847	427,202
		33,795,218	28,162,538
<u>Restricted Funds</u>			
Restricted income funds	19	17,968,419	17,051,982
Total Charity Funds		51,763,637	45,214,520

The accompanying notes form an integral part of the financial statements.

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

	<u>Note</u>	<u>2020</u> S\$	<u>2019</u> S\$
Cash Flows from Operating Activities			
Net income before tax expense		8,386,019	7,506,178
Adjustments for:			
Depreciation of property, plant and equipment	13	3,377,676	2,856,949
Interest income	6	(219,114)	(78,198)
Dividend income	6	(14,305)	(16,480)
Amortisation of property, plant and equipment fund	13	(1,622,851)	(1,445,578)
Amortisation of Community Silver Trust capital grant	13	(201,589)	(109,306)
Amortisation of capital fund	13	(12,462)	(75,621)
Bad debts on trade receivables written off	9	3,498	1,577
Loss on disposal/write-off of property, plant and equipment	9	13,814	38,514
Impairment loss on investments in financial assets	14	30,540	60,720
Funds received for property, plant and equipment fund	4	(1,764,250)	(2,282,371)
Funds received for Medifund	4	(35,600)	(29,100)
Operating cash flows before changes in working capital		7,941,376	6,427,284
Trade and other receivables		(1,313,273)	(2,982,577)
Other payables and accruals		995,541	2,087,656
Net cash flows from operating activities		7,623,644	5,532,363
Cash Flows from Investing Activities			
Acquisition of property, plant and equipment		(3,183,141)	(3,469,313)
Proceeds from disposal of property, plant and equipment		-	840
Interest received		180,822	68,287
Dividend received		14,305	16,480
Net cash flows used in investing activities		(2,988,014)	(3,383,706)
Cash Flows from Financing Activities			
Funds received for property, plant and equipment fund		1,405,675	2,282,371
Funds received for Medifund		35,600	29,100
Net cash flows from financing activities		1,441,275	2,311,471
Net increase in cash and cash equivalents		6,076,905	4,460,128
Cash and cash equivalents at the beginning of the year		29,433,621	24,973,493
Cash and cash equivalents at the end of the year	16	35,510,526	29,433,621

The accompanying notes form an integral part of the financial statements.

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

STATEMENT OF FINANCIAL ACTIVITIES - SUPPLEMENTARY SCHEDULES

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

Note	Unrestricted Funds		Restricted Funds						Sub-total	Total 2020	Total 2019
	Unrestricted income Fund	Asset replacement fund	Property, plant and equipment fund	Client welfare fund	Community Silver Trust fund	Community Silver Trust capital grant	Capital fund	Innovation fund			
	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	
INCOME											
Income from generated funds:											
Voluntary income	4,860,232	-	1,764,250	-	3,215,870	-	-	-	35,600	9,875,952	
Activities for generating funds	2,030,681	-	-	-	-	-	-	-	-	2,030,681	
Investment income	225,774	7,645	-	-	-	-	-	-	-	233,419	
Income from charitable activities	34,752,893	-	-	-	-	-	-	-	-	34,752,893	
Other income	35,501	-	-	-	-	-	-	-	-	35,501	
Total income	41,905,081	7,645	1,764,250	-	3,215,870	-	-	-	35,600	46,928,446	
EXPENDITURES											
Costs of generating funds:											
Voluntary income	273,205	-	-	-	-	-	-	-	-	273,205	
Fundraising activities	473,289	-	-	-	-	-	-	-	-	473,289	
Charitable activities	35,374,736	-	102,693	102,693	1,237,850	-	-	99,148	27,105	36,841,532	
Governance costs	893,976	-	-	-	29,885	-	-	-	-	923,861	
Other expenditure	30,540	-	-	-	30,540	-	-	-	-	61,080	
Total expenditures	37,045,746	-	102,693	102,693	1,267,735	-	-	99,148	27,105	38,542,427	
Net income/(expenditures) before tax expense	4,859,335	7,645	1,764,250	(102,693)	1,948,135	-	-	(99,148)	8,495	8,386,019	
Tax expense	-	-	-	-	-	-	-	-	-	-	
Net income/(expenditures) after funds transfer	4,859,335	7,645	1,764,250	(102,693)	1,948,135	-	-	(99,148)	8,495	8,386,019	
Gross transfers between funds											
Gross transfers (to) funds	(100,000)	-	-	-	(1,288,224)	-	-	-	-	(1,388,224)	
Gross transfers from funds	865,700	-	100,000	100,000	422,524	-	-	-	-	1,388,224	
	765,700	-	100,000	100,000	(1,288,224)	-	-	-	-	(765,700)	
Net income/(expenditures) after funds transfer	5,625,035	7,645	1,764,250	(2,693)	659,911	422,524	-	(99,148)	8,495	8,386,019	
Reconciliation of funds											
Total funds brought forward	27,735,336	427,202	5,267,970	95,731	9,655,200	728,164	24,924	1,259,493	20,500	45,214,520	
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	-	-	(1,622,851)	-	-	(201,589)	(12,462)	-	-	(1,836,902)	
Total funds carried forward	33,360,371	434,847	5,409,369	93,038	10,315,111	949,099	12,462	1,160,345	28,995	51,763,637	

The accompanying notes form an integral part of the financial statements.

ST LUKE'S ELDERCARE LTD
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STATEMENT OF FINANCIAL ACTIVITIES - SUPPLEMENTARY SCHEDULES

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

(cont'd)

1 April 2018 to 31 March 2019

Note	Unrestricted Funds		Restricted Funds						Total 2019 S\$			
	Unrestricted income Fund S\$	Asset replacement fund S\$	Sub-total S\$	Property, plant and equipment fund S\$	Client welfare fund S\$	Community Silver Trust fund S\$	Community Silver Trust capital grant S\$	Capital fund S\$		Innovation fund S\$	Medifund S\$	Sub-total S\$
INCOME												
Income from generated funds:												
Voluntary income	3,146,706	-	3,146,706	2,282,371	-	3,810,668	-	-	-	29,100	6,122,139	9,268,845
Activities for generating funds	2,499,663	-	2,499,663	-	-	-	-	-	-	-	-	2,499,663
Investment income	91,872	2,806	94,678	-	-	-	-	-	-	-	-	94,678
Income from charitable activities	28,081,377	-	28,081,377	-	-	-	-	-	-	-	-	28,081,377
Other income	29,410	-	29,410	-	-	-	-	-	-	-	-	29,410
Total income	33,849,028	2,806	33,851,834	2,282,371	-	3,810,668	-	-	-	29,100	6,122,139	39,973,973
EXPENDITURES												
Costs of generating funds:												
Voluntary income	269,600	-	269,600	-	-	-	-	-	-	-	-	269,600
Fundraising activities	372,184	-	372,184	-	-	-	-	-	-	-	-	372,184
Charitable activities	29,162,507	-	29,162,507	174,816	71,459	1,408,477	-	-	100,109	8,600	1,763,461	30,925,968
Governance costs	772,569	-	772,569	-	-	66,754	-	-	-	-	66,754	839,323
Other expenditure	60,720	-	60,720	-	-	-	-	-	-	-	-	60,720
Total expenditures	30,637,580	-	30,637,580	174,816	71,459	1,475,231	-	-	100,109	8,600	1,830,215	32,467,795
Net income/(expenditures) before tax expense	3,211,448	2,806	3,214,254	2,107,555	(71,459)	2,335,437	-	-	(100,109)	20,500	4,291,924	7,506,178
Tax expense	-	-	-	-	-	-	-	-	-	-	-	-
Net income/(expenditures)	3,211,448	2,806	3,214,254	2,107,555	(71,459)	2,335,437	-	-	(100,109)	20,500	4,291,924	7,506,178
Gross transfers between funds												
Gross transfers (to) funds	(100,000)	-	(100,000)	-	-	(1,233,431)	-	-	-	-	(1,233,431)	(1,333,431)
Gross transfers from funds	557,675	-	557,675	-	100,000	-	675,756	-	-	-	775,756	1,333,431
	457,675	-	457,675	-	100,000	(1,233,431)	675,756	-	-	-	(457,675)	-
Net income/(expenditures) after funds transfer	3,669,123	2,806	3,671,929	2,107,555	28,541	1,102,006	675,756	-	(100,109)	20,500	3,834,249	7,506,178
Reconciliation of funds												
Total funds brought forward	24,066,213	424,396	24,490,609	4,605,993	67,190	8,553,194	161,714	100,545	1,359,602	-	14,848,238	39,338,847
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	-	-	-	(1,445,578)	-	-	(109,306)	(75,621)	-	-	(1,630,505)	(1,630,505)
Total funds carried forward	27,735,336	427,202	28,162,538	5,267,970	95,731	9,655,200	728,164	24,924	1,259,491	20,500	17,051,982	45,214,520

The accompanying notes form an integral part of the financial statements.

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

BALANCE SHEET - SUPPLEMENTARY SCHEDULES AS AT 31 MARCH 2020

	Unrestricted Funds		Restricted Funds							Total		
	Unrestricted income fund S\$	Asset replacement fund S\$	Sub-total S\$	Property, plant and equipment fund S\$	Client welfare fund S\$	Community Silver Trust fund S\$	Community Silver Trust capital grant S\$	Capital fund S\$	Innovation fund S\$		MediFund S\$	Sub-total S\$
2020												
Non-Current Assets												
Property, plant and equipment	6,730,408	-	6,730,408	5,409,369	-	-	949,099	12,462	-	-	6,370,930	13,101,338
Investments in financial assets	232,150	-	232,150	-	-	-	-	-	-	-	-	232,150
	6,962,558	-	6,962,558	5,409,369	-	-	949,099	12,462	-	-	6,370,930	13,333,488
Current Assets												
Trade and other receivables	6,802,864	-	6,802,864	-	-	7,085,889	-	-	-	-	7,085,889	13,888,753
Cash and cash equivalents	30,557,090	434,847	30,991,937	-	93,038	3,236,211	-	-	1,160,345	28,995	4,518,589	35,510,526
	37,359,954	434,847	37,794,801	-	93,038	10,322,100	-	-	1,160,345	28,995	11,604,478	49,399,279
Current Liabilities												
Other payables and accruals	10,502,141	-	10,502,141	-	-	6,989	-	-	-	-	6,989	10,509,130
Provisions for liabilities and charges	460,000	-	460,000	-	-	-	-	-	-	-	-	460,000
	10,962,141	-	10,962,141	-	-	6,989	-	-	-	-	6,989	10,969,130
Net Current Assets	26,397,813	434,847	26,832,660	-	93,038	10,315,111	-	-	1,160,345	28,995	11,597,489	38,430,149
Total Assets Less Total Liabilities	33,360,371	434,847	33,795,218	5,409,369	93,038	10,315,111	949,099	12,462	1,160,345	28,995	17,968,419	51,763,637

The accompanying notes form an integral part of the financial statements.

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

BALANCE SHEET - SUPPLEMENTARY SCHEDULES AS AT 31 MARCH 2020

(cont'd)	Unrestricted Funds		Restricted Funds						Total S\$			
	Unrestricted income fund S\$	Asset replacement fund S\$	Sub-total S\$	Property, plant and equipment fund S\$	Client welfare fund S\$	Community Silver Trust fund S\$	Community Silver Trust capital grant S\$	Capital fund S\$		Innovation fund S\$	MediFund S\$	Sub-total S\$
Non-Current Assets												
Property, plant and equipment	6,696,444	-	6,696,444	5,267,970	-	-	728,164	24,924	-	-	6,021,058	12,717,502
Investments in financial assets	262,690	-	262,690	-	-	-	-	-	-	-	-	262,690
	6,959,134	-	6,959,134	5,267,970	-	-	728,164	24,924	-	-	6,021,058	12,980,192
Current Assets												
Trade and other receivables	4,322,973	-	4,322,973	-	-	6,256,368	-	-	-	-	6,256,368	10,579,341
Cash and cash equivalents	24,231,863	427,202	24,659,065	-	95,731	3,398,832	-	-	1,259,493	20,500	4,774,556	29,433,621
	28,554,836	427,202	28,982,038	-	95,731	9,655,200	-	-	1,259,493	20,500	11,030,924	40,012,962
Current Liabilities												
Other payables and accruals	7,318,634	-	7,318,634	-	-	-	-	-	-	-	-	7,318,634
Provisions for liabilities and charges	460,000	-	460,000	-	-	-	-	-	-	-	-	460,000
	7,778,634	-	7,778,634	-	-	-	-	-	-	-	-	7,778,634
Net Current Assets	20,776,202	427,202	21,203,404	-	95,731	9,655,200	-	-	1,259,493	20,500	11,030,924	32,234,328
Total Assets Less Total Liabilities	27,735,336	427,202	28,162,538	5,267,970	95,731	9,655,200	728,164	24,924	1,259,493	20,500	17,051,982	45,214,520

The accompanying notes form an integral part of the financial statements.

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 General Information

St Luke's Eldercare Ltd (the "Company") is a public company limited by guarantee, and incorporated and domiciled in Singapore. The Company's registered office and principal place of business is 50 Kallang Pudding Road #07-02, AMA Building, Singapore 349326.

The principal activity of the Company is to establish, carry on and deliver a full range of integrated services and programmes including maintenance day care, nursing home, day rehabilitation programmes such as physiotherapy and occupational therapy, dementia care, nursing care, respite care and wellness programmes for the care of elderly persons. There were no significant changes in the Company's principal activities during the financial year.

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of the Company (the "Board") on the date of the Directors' Statement.

2 Significant Accounting Policies

(a) Basis of Preparation

The financial statements, which are expressed in Singapore dollars, have been prepared in accordance with the provisions of the Companies Act, Chapter 50 (the Companies Act), the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations) and Charities Accounting Standards (CAS). The accounting policies of the Company are consistent with the requirements of the CAS and are applied consistently to similar transactions, other events and conditions. The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with CAS requires management to exercise its judgment in the process of applying the Company's accounting policies. It also requires the use of accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and contingent liabilities at the balance sheet date, and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgment or complexity are disclosed in Note 3.

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Significant Accounting Policies (cont'd)

(b) Currency Translation

Functional and Presentation Currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (the "functional currency"). The financial statements are presented in Singapore Dollars ("S\$"), which is the Company's functional currency, as it best reflects the economic substance of the underlying events and circumstances relevant to the Company.

Transactions and Balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Currency translation gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in net income or expenditure in the statement of financial activities.

(c) Fund Accounting

Monies received for specific purposes, including transfers from the general fund, are credited directly to the respective fund financial statements. These include restricted funds and unrestricted funds. Restricted funds are funds held by the Company that can only be applied for specific purposes. These funds are subject to specific trusts which may be declared by the donors or with their authority or created through legal process but are still within the wider objects of the Company. Unrestricted funds are expendable at the discretion of the Company's Board of Directors in furtherance of the Company's objects. Designated fund is part of the unrestricted funds earmarked for a particular project. The designation is for administrative purpose only and does not restrict the Board's discretion to apply the fund.

Income and expenditure relating to specific funds are accounted for directly in the funds to which they relate. Common expenses, if any, are allocated on a reasonable basis to the funds based on a method suitable to this common expense. Assets and liabilities of the specific funds are pooled in the balance sheet.

Funds received for specific purposes such as purchase of depreciable assets are taken to relevant restricted fund account. This relevant restricted fund will be reduced over the useful life of the asset in line with its depreciation.

If its use is unrestricted, the governing board members may consider creating a designated fund reflecting the value of the asset. Likewise, depreciation should be debited to the relevant designated funds where the asset is held, if this is the intention.

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Significant Accounting Policies (cont'd)

(d) Property, Plant and Equipment

Property, plant and equipment are initially stated at cost. Subsequently, property, plant and equipment are stated at cost less accumulated depreciation. The cost of an item of property, plant and equipment includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Irrecoverable GST allocated to property, plant and equipment and to other items shall be included in their cost where it meets the criteria for capitalisation and significance. The projected cost of dismantlement, removal or restoration is also included as part of the cost of property, plant and equipment if the obligation for the dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset. The cost of an item of property, plant and equipment is recognised as an asset if, and only if it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. When significant parts of property, plant and equipment are required to be replaced in intervals, the cost of replacing such an item when that cost is incurred is added to the carrying amount of the item if the recognition criteria are met. The cost of day to day servicing of an item of property, plant and equipment is recognised as expenditure in the statement of financial activities in the period in which the costs are incurred. Property, plant and equipment shall not be revalued and are not required to be assessed for impairment.

Depreciation is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

Leasehold properties (tenure: 999 years)	- 50 years
Fixtures and fittings	- 5 years
Furniture	- 5 years
Equipment	- 5 years
Motor vehicles	- 5 years
Computers	- 3 years

No depreciation is provided on work in progress.

The depreciation charge for each period is recognised as expenditure in the statement of financial activities unless another section of the CAS requires it to be included in the carrying amount of another asset. The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed and adjusted, as appropriate, at each balance sheet date. The effects of any revisions are recognised in the statement of financial activities for the financial year in which the changes arise. The carrying amount of the property, plant and equipment at the date of revision or changes is depreciated over the revised remaining useful lives.

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Significant Accounting Policies (cont'd)

(e) Investments in Financial Assets

Investments in financial assets are investments in debt or equity instruments which are recognised when it becomes a party to the contractual provisions of the instrument. They are included in non-current assets unless management intends to dispose of the assets within twelve months after the balance sheet date.

Investments in financial assets are initially recognised at the transactions price excluding transaction cost, if any. Transaction costs are recognised as expenditure in the statement of financial activities as incurred after initial measurement. Investments in financial assets are subsequently measured at cost less any accumulated impairment losses. Investments in financial assets shall not be measured at fair value subsequent to initial recognition.

(f) Trade and Other Receivables

Trade and other receivables excluding prepayments are initially recognised at their transactions price, excluding transaction costs, if any. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Prepayments are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

After initial recognition, trade and other receivables excluding prepayments are subsequently measured at cost less any accumulated impairment losses. Prepayments are subsequently measured at the amount paid less the economic resources received or consumed during the financial year.

Financial assets (consisting of cash and cash equivalents, and trade and other receivables excluding prepayments), are derecognised when the contractual rights to receive cash flows from the assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership. On derecognition of financial assets in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in the statement of financial activities.

(g) Impairment of Financial Assets

The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an impairment loss (i.e. expenditure) immediately in the statement of financial activities when such evidence exists.

An allowance for impairment is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

To determine whether there is objective evidence that an impairment loss has been incurred, the Company considers assessable data that come to the attention of the Company.

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Significant Accounting Policies (cont'd)

(g) Impairment of Financial Assets (cont'd)

In the case of trade and other receivables, the amount of impairment loss is the difference between the financial asset's carrying amount and the undiscounted future cash flows, excluding unearned interest of interest-bearing assets that the Company expects to receive from the assets. In the case of equity investments classified as investments in financial assets, the impairment loss is measured as the difference between the carrying amount of the investment and the best estimate (which will necessarily be an approximation) of the amount (which might be zero) that the Company would receive for the investment if it was to be sold at the balance sheet date. The impairment loss is recognised in the statement of financial activities.

The recognised impairment loss is subsequently reversed if the amount of the impairment loss decreases and the decrease is related objectively to an event occurring after the impairment is recognised. The reversal shall not result in a carrying amount of the financial assets, net of any allowance account that exceeds what the carrying amount would have been had the impairment not previously been recognised. The reversal of impairment loss is recognised in the statement of financial activities.

(h) Provisions for Liabilities and Charges

A provision is recognised only when a present obligation (legal or constructive) exists as a result of a past event, it is probable (i.e. more likely than not) that a transfer of economic benefits in settlement will be required, and the amount of the obligation can be estimated reliably. The amount of provision recognised is the best estimate of the expenditure required to settle the obligation at the reporting date. The best estimate of the expenditure required to settle the obligation is the amount that the Company would rationally pay to settle the obligation at the reporting date or to transfer it to a third party.

Where some or all of the amount required to settle a provision may be reimbursed by another party (e.g. through an insurance claim), the reimbursement is recognised as a separate asset only when it is virtually certain to be received if the charity settles the obligation. The amount recognised for reimbursement will not exceed the amount of provision. In the Statement of Financial Activities, the expense relating to the provision may be presented net of the recovery. Gains from the expected disposal of assets is excluded from the measurement of a provision even if the expected disposal is closely linked to the event giving rise to the provision.

The Company reviews provisions at each reporting date and adjust them to reflect the current best estimate of the amount that would be required to settle the obligation at that reporting date. Any adjustments to the amounts previously recognised is recognised as expenditure in the Statement of Financial Activities unless the provision was originally recognised as part of the cost of an asset.

(i) Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand and at bank and fixed deposits which are short term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value. These include cash and cash equivalents held under restricted funds, the use of which is subject to the relevant restricted funds' operating terms.

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Significant Accounting Policies (cont'd)

(j) Financial Liabilities

Financial liabilities are recognised on the balance sheet when, and only when the Company becomes a party to the contractual provisions of the financial instrument. The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or expired.

(k) Other Payables

Other payables, including due to related party but excluding accruals are recognised at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Accruals are recognised at the best estimate of the amount payable.

(l) Income Recognition

Income including donations, gifts and grants that provide core funding or are of general nature are recognised when there is (a) entitlement (b) certainty and (c) sufficient reliability of measurement. Such income is only deferred when: the donor specifies that the grant of donation must only be used in future accounting periods; or the donor has imposed conditions which must be met before the Company has unconditional entitlement.

Donations

Donations and corporate cash sponsorships are accounted for as income when received, except for committed donations and corporate cash sponsorships that are recorded when the commitments are fulfilled.

Cash donations which are still in collection containers at public and other premises or are in transit to the Company are not recognised as income until they have been received by the Company. Donations are recognised on a receipt basis.

No value is ascribed to volunteer services, donated services, assets donated for continuing use or similar donations-in-kind, unless the benefit to the Company is reasonably quantifiable and measurable in which case an equivalent amount is recorded in expenditure, or capitalised as appropriate. Donations-in-kind received for continuing use are capitalised and included in the balance sheet at a reasonable estimate or in the event that it is not practicable to do so, a nominal value of S\$1 is assigned to capitalise the useable assets.

Grants

Grants received to cover a particular expenditure or programme are accounted for as income upon receipt of notification of the grant award and when the criteria of entitlement, certainty and measurability are met. When conditions are attached, they must be fulfilled before the Company has unconditional entitlement to the income. The income is deferred as a liability where uncertainty exists as to whether the Company can meet the conditions and is recognised as income when there is sufficient evidence that the conditions imposed can be met.

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Significant Accounting Policies (cont'd)

(l) Income Recognition (cont'd)

Others

Items received which are donated for resale, distribution or consumption are not recorded when received as it is usually not practical to ascertain the value of the items involved.

Interest income is recognised on a time proportion basis using the effective interest method.

Dividend income is recognised when the right to receive payment is established.

(m) Expenditure

All expenditures are accounted for on an accrual basis and have been classified under headings that aggregate all costs related to that activity.

Costs of Generating Funds

The costs of generating funds are those costs attributable to generating income for the Company, other than those costs incurred in undertaking charitable activities in furtherance of the Company's objects.

Charitable Activities

Expenditure on charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Company. Those costs, where not wholly attributable, are apportioned between the categories of charitable expenditure. The total costs of each category of charitable expenditure therefore include an apportionment of support cost, where possible.

Governance Costs

Governance costs include the costs of governance arrangements, which relate to the general running of the Company as opposed to the direct management functions inherent in generating funds, service delivery and programme or project work. Expenditure on the governance of the charity will normally include both direct and related support costs which include internal and external audit, apportioned manpower costs and general costs in supporting the governance activities, legal advice for governing board members, and costs associated with constitutional and statutory requirements.

The governance costs are apportioned based on the number of centres operated by the Company and on the basis of time incurred by the staffs.

Support Costs

Support costs are costs incurred in supporting income generation activities such as fundraising, and in supporting the governance of the charity. Support costs do not in themselves constitute an activity; instead they enable output-creating activities to be undertaken. Support costs include office functions such as key and general management, information technology, human resources, and financing and these are apportioned to the relevant activity cost category they support.

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Significant Accounting Policies (cont'd)

(m) Expenditure (cont'd)

Other Expenditure

Other expenditure includes the payment of any expenditure that the Company has not been able to analyse within the main expenditure categories.

(n) Employee Benefits

Defined Contribution Plans

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions into separate entities such as the Central Provident Fund, and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. The Company's contributions to defined contribution plans are recognised in the financial year to which they relate.

Employee Leave Entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. An accrual is made for the estimated liability for annual leave and long-service leave as a result of services rendered by employees up to the balance sheet date.

(o) Operating Leases

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are taken to the statement of financial activities on a straight-line basis over the year of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the year in which termination takes place.

(p) Income Tax

The Company is an approved charity under the Singapore Charities Act, Chapter 37 and an Institution of a Public Character under the Income Tax Act, Chapter 134. No provision for taxation has been made in the financial statements as the Company is a registered charity with income tax exemption.

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

3 Critical Accounting Estimates, Assumptions and Judgments

Estimates, assumptions and judgments are continually being evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

Critical judgments made in applying accounting policies

The critical judgments that are expected to have a significant effect on the amounts recognised in the financial statements are discussed below:

Impairment of Trade and Other Receivables (excluding Prepayments)

The Company assesses at each balance sheet date whether there is objective evidence that trade and other receivables (excluding prepayments) have been impaired. Provision for doubtful debts is calculated based on a review of the current status of existing receivables and historical collections experience. Such provision is adjusted periodically to reflect the actual and anticipated experience. During the financial year ended 31 March 2020, the Company wrote off certain bad debts on trade receivables amounted to S\$3,498 (2019: S\$1,577). The carrying amount of the Company's trade receivables and other receivables as at 31 March 2020 amounted to S\$49,961 (2019: S\$87,960) and S\$13,690,622 (2019: S\$10,020,752) respectively.

Apportionment of Costs

In determining the apportionment of costs between the governance costs, charitable activities and fundraising activities categories, Management has considered the materiality of the cost amounts involved and apportioned the costs based on the expenditure incurred directly in undertaking an activity, amount of time spent in an activity and the number of centres operated by the Company. Support costs incurred in supporting voluntary income generation were apportioned to the costs of generating funds – voluntary income category. Management has exercised their judgment and is satisfied that the bases for apportionment are appropriate to the cost concerned and to the Company's particular circumstances. The bases for apportionment adopted by the Company were consistent between financial periods.

During the financial year ended 31 March 2020, the Company had costs of generating funds amounted to S\$746,494 (2019: S\$641,784), costs of charitable activities amounted to S\$36,841,532 (2019: S\$30,925,968) and governance costs amounted to S\$923,861 (2019: S\$839,323).

ST LUKE'S ELDERCARE LTD
(Incorporated in Singapore)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

4 Income from Generated Funds - Voluntary Income

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
Donations - in cash	1,509,696	1,111,186
Donations - in kind	3,899	3,555
Church commitments	146,781	310,988
<i>Government grants:</i>		
- Home care services and senior care centres services funding	1,715,200	551,130
- Intermediate and Long-Term Care (ILTC) manpower initiatives	1,170,115	1,169,847
- Nursing home funding	314,541	-
	4,860,232	3,146,706
<i>Restricted Funds:</i>		
<i>Grants:</i>		
- Community Silver Trust fund	3,215,870	3,810,668
- Property, plant and equipment fund	1,764,250	2,282,371
- Medifund	35,600	29,100
	5,015,720	6,122,139
Total income from generated funds – voluntary income	9,875,952	9,268,845

5 Income from Generated Funds - Activities for Generating Funds

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
<i>Fundraising:</i>		
- Hong Bao project	308,300	40,561
- Carnival event	247,550	-
- Christmas mailer	242,183	331,763
- Annual Giving mailer	237,192	230,570
- Chinese New Year	200,282	202,322
- Singpost mailer	177,428	195,205
- Singtel, Starhub and Singapore Power mailer	191,984	149,029
- Gala Dinner	-	822,633
- Charity lunch	-	178,414
- Others	1,300	700
	1,606,219	2,151,197
<i>Services:</i>		
- Training academy	355,047	308,716
- Caregiver support	69,415	39,750
	424,462	348,466
Total income from generated funds – activities for generating funds	2,030,681	2,499,663

ST LUKE'S ELDERCARE LTD
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

6 Income from Generated Funds - Investment Income

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
Dividend from investments in financial assets	14,305	16,480
Interest: Bank balances	219,114	78,198
Total income from generated funds – investment income	233,419	94,678

During the financial year ended 31 March 2020, an amount of S\$7,645 (2019: S\$2,806) interest income has been allocated to Unrestricted fund – Asset Replacement Fund.

7 Income from Charitable Activities

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
Service Fees:		
- Dementia care	3,938,609	3,322,371
- Daycare	3,556,571	3,163,285
- Physiotherapy	3,239,916	2,925,484
- Others	154,743	201,851
Government subventions:		
- Transport funding	6,232,944	4,081,351
- Dementia care	6,161,099	4,644,923
- Daycare	5,730,436	4,574,327
- Physiotherapy	3,910,467	3,436,982
- Others	304,723	289,446
Government grant:		
- Lease rental	749,267	742,223
- Community case management service	295,455	136,818
- Community care senior management associate scheme	100,992	346,108
- Community health centre funding	47,905	58,681
- Eldersit program	-	960
Other funding	329,766	156,567
Total income from income from charitable activities	34,752,893	28,081,377

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

8 Costs of Generating Funds

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
<u>Voluntary income</u>		
Support costs: Salaries and related costs (Note 11)	273,205	269,600
Total voluntary income	273,205	269,600
<i>Unrestricted Funds:</i>		
<u>Fundraising activities</u>		
Direct operating costs	473,289	372,184
Total fundraising activities	473,289	372,184
Total costs of generating funds	746,494	641,784

The support costs of the Company which include office functions such as key and general management are apportioned based on the amount of time spent and the number of centres operated by the Company.

9 Charitable Activities

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
<u>Direct operating costs</u>		
Salaries and related costs (Note 11)	19,300,839	15,402,302
Motor and transport expenses	2,752,354	1,805,648
Catering	1,579,080	1,274,861
Programme and social expenses	302,771	213,648
Consumables	259,284	557,516
Others	50,185	39,606
	24,244,513	19,293,581
<u>Indirect operating costs</u>		
Salaries and related costs (Note 11)	5,986,036	5,522,240
Net depreciation of property, plant and equipment (Note 13)	1,540,774	1,226,444
Operating lease - rental services/conservancy fees	870,902	815,329
IT support and maintenance	588,478	562,000
GST input tax disallowed	529,517	629,540
Utilities	479,769	333,187
Equipment expensed off	429,266	-
Publicity expenses	108,624	134,903
Professional fee	94,590	58,928
Transport expenses for employees	74,164	81,581
Loss on disposal/write-off of property, plant and equipment	13,814	38,514
Bad debts on trade receivables written off	3,498	1,577
Others	410,791	464,683
	11,130,223	9,868,926
Total costs of charitable activities (unrestricted funds)	35,374,736	29,162,507

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

9 Charitable Activities (cont'd)

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Restricted Funds:</i>		
<u>Direct operating costs</u>		
Salaries and related costs (Note 11)	803,686	857,621
Others	228,946	130,239
	1,032,632	987,860
<u>Indirect operating costs</u>		
Salaries and related costs (Note 11)	268,967	600,785
Others	165,197	174,816
	434,164	775,601
Total costs of charitable activities (restricted funds)	1,466,796	1,763,461
Total costs of charitable activities	36,841,532	30,925,968

10 Governance Costs and Other Expenditures

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<u>Governance costs</u>		
<i>Unrestricted Funds:</i>		
Salaries and related costs (Note 11)	665,115	613,583
Audit fees		
- Statutory audit	50,000	45,000
- Certification audit	17,600	19,600
- Prior year under provision (statutory and certification audit)	3,185	18,149
Other professional fees	41,534	12,534
Insurance expenses	14,863	11,006
Others	101,679	52,697
	893,976	772,569
<i>Restricted Funds:</i>		
Salaries and related costs (Note 11)	29,885	66,754
	29,885	66,754
Total governance costs	923,861	839,323
<u>Other expenditure</u>		
Impairment loss on investments in financial assets (Note 14)	30,540	60,720

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11 Employee Benefits

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
<i>Included in Direct Operating Costs of Charitable Activities:</i>		
<i>Direct operating costs</i>		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	16,329,658	13,090,126
- Foreign workers' levy	237,130	238,159
- Other staff benefits	809,270	631,099
Post-employment benefits (Defined Contribution Plans)	1,924,781	1,442,918
Total salaries and related costs (Note 9)	19,300,839	15,402,302
 <i>Included in Indirect Cost of Generating Funds, Charitable Activities and Governance Costs (Note 8, 9 and 10):</i>		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	5,751,623	5,196,053
- Foreign workers' levy	4,838	-
- Other staff benefits	422,290	508,502
Post-employment benefits (Defined Contribution Plans)	745,605	700,868
Total salaries and related costs	6,924,356	6,405,423
 <i>Restricted Funds:</i>		
<i>Included in Direct Operating Costs of Charitable Activities:</i>		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	651,638	682,268
- Foreign workers' levy	11,148	7,920
- Other staff benefits	18,810	68,367
Post-employment benefits (Defined Contribution Plans)	122,090	99,066
Total salaries and related costs (Note 9)	803,686	857,621
 <i>Included in Indirect Cost of Generating Funds, Charitable Activities and Governance Costs (Note 9 and 10):</i>		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	264,106	598,197
- Foreign workers' levy	1,350	5,400
- Other staff benefits	4,450	3,498
Post-employment benefits (Defined Contribution Plans)	28,946	60,444
Total salaries and related costs	298,852	667,539
 Total employee benefits	 27,327,733	 23,332,885
 Number of employees as at 31 March	 580	 482

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12 Tax Expense

The Company is an approved charity under the Singapore Charities Act, Chapter 37 ("Charities Act") and an Institution of a Public Character under the Income Tax Act, Chapter 134. No provision for taxation has been made in the financial statements as the Company is a registered charity with income tax exemption. As required by the Charities Act, the total fund-raising and sponsorship expenses of the Company for the financial year did not exceed 30% of the total gross receipts from fund-raising and sponsorship for the respective financial years.

13 Property, Plant and Equipment

	<u>Leasehold properties</u> S\$	<u>Fixtures and fittings</u> S\$	<u>Furniture</u> S\$	<u>Equipment</u> S\$	<u>Motor vehicles</u> S\$	<u>Computers</u> S\$	<u>Work in progress</u> S\$	<u>Total</u> S\$
2020								
<u>Cost</u>								
At 1 April 2019	3,750,000	12,318,795	177,162	3,999,442	2,424,055	905,819	29,108	23,604,381
Additions	-	712,196	718,135	1,230,000	-	544,307	570,688	3,775,326
Disposals/write-off	-	-	(384)	(17,634)	-	(3,420)	(12,546)	(33,984)
Transfer	-	210,815	-	-	-	-	(210,815)	-
At 31 March 2020	<u>3,750,000</u>	<u>13,241,806</u>	<u>894,913</u>	<u>5,211,808</u>	<u>2,424,055</u>	<u>1,446,706</u>	<u>376,435</u>	<u>27,345,723</u>
<u>Accumulated depreciation</u>								
At 1 April 2019	187,500	6,957,414	65,845	1,558,846	1,516,969	600,305	-	10,886,879
Depreciation for the year	75,000	1,950,154	55,485	740,687	276,582	279,768	-	3,377,676
Disposals/write-off	-	-	(384)	(16,366)	-	(3,420)	-	(20,170)
At 31 March 2020	<u>262,500</u>	<u>8,907,568</u>	<u>120,946</u>	<u>2,283,167</u>	<u>1,793,551</u>	<u>876,653</u>	<u>-</u>	<u>14,244,385</u>
At 31 March 2020	<u>3,487,500</u>	<u>4,334,238</u>	<u>773,967</u>	<u>2,928,641</u>	<u>630,504</u>	<u>570,053</u>	<u>376,435</u>	<u>13,101,338</u>
2019								
<u>Cost</u>								
At 1 April 2018	3,750,000	10,879,703	261,992	2,812,387	2,045,288	835,349	22,358	20,607,077
Additions	-	908,922	50,197	1,461,206	541,356	103,879	568,399	3,633,959
Disposals/write-off	-	(17,979)	(135,027)	(274,151)	(162,589)	(33,409)	(13,500)	(636,655) ⁽¹⁾
Transfer	-	548,149	-	-	-	-	(548,149)	-
At 31 March 2019	<u>3,750,000</u>	<u>12,318,795</u>	<u>177,162</u>	<u>3,999,442</u>	<u>2,424,055</u>	<u>905,819</u>	<u>29,108</u>	<u>23,604,381</u>
<u>Accumulated depreciation</u>								
At 1 April 2018	112,500	5,289,787	154,598	1,243,002	1,425,650	397,487	-	8,623,024
Depreciation for the year	75,000	1,682,797	34,530	578,891	253,908	231,823	-	2,856,949
Disposals/write-off	-	(15,170)	(123,283)	(263,047)	(162,589)	(29,005)	-	(593,094)
At 31 March 2019	<u>187,500</u>	<u>6,957,414</u>	<u>65,845</u>	<u>1,558,846</u>	<u>1,516,969</u>	<u>600,305</u>	<u>-</u>	<u>10,886,879</u>
At 31 March 2019	<u>3,562,500</u>	<u>5,361,381</u>	<u>111,317</u>	<u>2,440,596</u>	<u>907,086</u>	<u>305,514</u>	<u>29,108</u>	<u>12,717,502</u>

⁽¹⁾ Included in disposals/write-off is an amount of S\$4,207 adjusted against accruals, due to an overprovision of prior year accrued equipment costs.

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13 Property, Plant and Equipment (cont'd)

As at 31 March 2020, the work in progress comprised of expenses incurred for the ongoing renovation of Nursing home and Hougang centre. (2019: Ang Mo Kio Polyclinic centre, Kebun Baru centre and Serangoon centre).

Management are of the view that there is no significant difference between the carrying amount and market value of the leasehold properties held by the Company as at the balance sheet date for the leasehold properties which were acquired in 2017.

Net depreciation charged to the statement of financial activities as indirect operating costs are:

	<u>2020</u> S\$	<u>2019</u> S\$
Net depreciation charged to statement of financial activities:		
Depreciation of property, plant and equipment for the year	3,377,676	2,856,949
Amortisation of property, plant and equipment fund (Note 19(i))	(1,622,851)	(1,445,578)
Amortisation of Community Silver Trust capital grant (Note 19(iv))	(201,589)	(109,306)
Amortisation of Capital fund (Note 19(v))	(12,462)	(75,621)
	<u>(1,836,902)</u>	<u>(1,630,505)</u>
Net depreciation of property, plant and equipment (Note 9)	1,540,774	1,226,444

14 Investments in Financial Assets

	<u>2020</u> S\$	<u>2019</u> S\$
Cost:		
Balance at beginning and end of the year	<u>375,200</u>	<u>375,200</u>
Accumulated impairment loss:		
Balance at beginning of the year	112,510	51,790
Impairment loss (Note 10)	30,540	60,720
Balance at end of the year	<u>143,050</u>	<u>112,510</u>
Net investments in financial assets	<u>232,150</u>	<u>262,690</u>

During the financial year ended 31 March 2020, an impairment loss of S\$30,540 (2019: S\$60,720) for investments in financial assets was made due to a sustained and prolonged decline in the market value of these investments below their costs.

At the balance sheet date, investments in financial assets in Singapore included the following:

	<u>2020</u> S\$	<u>2019</u> S\$
Equities:		
At carrying amount	<u>232,150</u>	<u>262,690</u>
Market values	<u>240,620</u>	<u>314,610</u>

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15 Trade and Other Receivables

	<u>2020</u>	<u>2019</u>
	S\$	S\$
<u>Trade Receivables</u>		
Client's fees	49,961	87,960
<u>Other Receivables</u>		
Community Silver Trust funds receivables	7,085,889	6,256,368
Government grants receivable	3,979,027	3,058,607
Job Support Scheme grant receivables	1,602,770	-
Deposits	399,609	202,090
Interest receivable	53,870	15,578
Other receivables	569,457	488,109
	<u>13,690,622</u>	<u>10,020,752</u>
Prepayments	148,170	470,629
Total trade and other receivables	<u>13,888,753</u>	<u>10,579,341</u>

16 Cash and Cash Equivalents

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Fixed deposits placed with financial institutions	13,522,954	7,341,840
Cash and bank balances	21,987,572	22,091,781
Cash and cash equivalents per statement of cash flows	<u>35,510,526</u>	<u>29,433,621</u>

The simple average effective interest rate earned on fixed deposits is 1.49% (2019: 1.59%) per annum with fixed maturity dates ranging from 6 to 9 months (2019: 3 to 6 months).

Included in the cash and cash equivalents are S\$4,518,589 (2019: S\$4,774,556), which are short term assets easily and readily converted into cash, the use of which are subject to relevant restricted funds' operating terms.

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17 Other Payables and Accruals

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Accrued staff costs	4,353,173	3,254,948
CPF payables	382,615	380,254
Grants/fees received in advance	1,599,157	1,964,930
Accrued centre renovation and equipment costs	1,018,642	426,457
Deposits received	360,545	331,391
Accrued clients' meal and transport cost	385,990	280,082
GST payable	96,464	315,961
Others	709,774	364,611
	8,906,360	7,318,634
Deferred revenue	1,602,770	-
	10,509,130	7,318,634

As at 31 March 2020, the Company recognised deferred revenue of S\$1,602,770 (2019: Nil) in relation to the Job Support Scheme for wages paid to local employees under the scheme. The grant recognised are in relation to salary costs incurred from October 2019 to March 2020. Job Support Scheme grant would be recognised in statement of financial activities as a grant income, on a systematic basis, over the estimated ten months period of economic uncertainty from April 2020 onwards in which the Company recognises the related salary costs.

18 Unrestricted Funds

		<u>2020</u>	<u>2019</u>
		S\$	S\$
Unrestricted income funds	(i)	33,360,371	27,735,336
Designated fund:			
- Asset replacement fund	(ii)	434,847	427,202
Total unrestricted funds		33,795,218	28,162,538

(i) The unrestricted income fund is available to the Company to apply for the general purposes of the charity as set out in its governing document.

(ii) Asset replacement fund is set up to finance the upgrade and repair of centres and their facilities and equipment replacement.

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18 Unrestricted Funds (cont'd)

Movements of the unrestricted funds during the current and previous financial years are disclosed as follows:

	<u>2020</u> S\$	<u>2019</u> S\$
Funds balance at beginning of the year	28,162,538	24,490,609
Total income	41,912,726	33,851,834
Total expenditure	(37,045,746)	(30,637,580)
Net income	4,866,980	3,214,254
Gross transfers between funds		
- Transfer to client welfare fund (Note 19(ii))	(100,000)	(100,000)
- Transfer from Community Silver Trust fund (Note 19(iii))	865,700	557,675
	765,700	457,675
Funds balance at end of the year	33,795,218	28,162,538

During the financial years ended 31 March 2020 and 2019, the Company is allowed to claim its recurrent operating expenses under the Community Silver Trust matching grant up to 40% of the donations received and channelled to ILTC services in the prevailing financial year. The Company has 5 years to utilise the funds for projects. During the financial year ended 31 March 2020, the Company transferred from Community Silver Trust fund of an amount of S\$865,700 (2019: S\$557,675) to utilise for recurrent operating expenses.

19 Restricted Funds – Restricted Income Funds

	<u>2020</u> S\$	<u>2019</u> S\$
Restricted income funds:		
- Property, plant and equipment fund	(i) 5,409,369	5,267,970
- Client welfare fund	(ii) 93,038	95,731
- Community Silver Trust fund	(iii) 10,315,111	9,655,200
- Community Silver Trust capital grant	(iv) 949,099	728,164
- Capital fund	(v) 12,462	24,924
- Innovation fund	(vi) 1,160,345	1,259,493
- Medifund	(vii) 28,995	20,500
Total restricted income funds	17,968,419	17,051,982

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19 Restricted Funds – Restricted Income Funds (cont'd)

Movements of the restricted income funds during the current and previous financial years are disclosed as follows:

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Funds balance at beginning of the year	17,051,982	14,848,238
Total income	5,015,720	6,122,139
Less: expenditure	(1,496,681)	(1,830,215)
Net income	3,519,039	4,291,924
Gross transfers between funds		
- Transfer to funds (Note 19(iii))	(1,288,224)	(1,233,431)
- Transfer from funds (Note 19(ii) and 19(iv))	522,524	775,756
	(765,700)	(457,675)
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	(1,836,902)	(1,630,505)
Funds balance at end of the year	17,968,419	17,051,982

(i) Property, plant and equipment fund

Property, plant and equipment fund pertains to grants received for the acquisition of property, plant and equipment of the centres operated by the Company. During the financial year ended 31 March 2020, the Company has funds of S\$1,764,250 (2019: S\$1,984,723 from Ministry of Health and S\$297,648 from third party) received/receivable due from Ministry of Health. These grants are amortised to net off the corresponding depreciation in the statement of financial activities. During the financial year ended 31 March 2020, amortisation of S\$1,622,851 (2019: S\$1,445,578) has been recognised in the statement of financial activities (Note 13).

(ii) Client welfare fund

Client welfare fund was set up for the purpose specified from the donors to help those clients in financial hardship. During the financial year ended 31 March 2020, the Company transferred an amount of S\$100,000 (2019: S\$100,000) from its unrestricted fund to its client welfare fund (Note 18).

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19 Restricted Funds – Restricted Income Funds (cont'd)

(iii) Community Silver Trust fund

	<u>2020</u> S\$	<u>2019</u> S\$
Balance at beginning of the year	9,655,200	8,553,194
Add: Income	3,215,870	3,810,668
Less: Expenditure	(1,267,735)	(1,475,231)
Net income	1,948,135	2,335,437
Gross transfers between funds		
- Transfer to unrestricted funds (Note 18)	(865,700)	(557,675)
- Transfer to Community Silver Trust capital grant (Note 19(iv))	(422,524)	(675,756)
	(1,288,224)	(1,233,431)
Balance at end of the year	<u>10,315,111</u>	<u>9,655,200</u>

These are dollar-for-dollar donation matching grants provided by the MOH through Agency for Integrated Care (“AIC”) to enhance the services of voluntary welfare organisations (“VWOs”) in the intermediate and long-term care (“ILTC”) sector for eligible donations received by the Company.

During the financial year ended 31 March 2020, the Company recognised matching grant income amounted to S\$3,235,243 (2019: S\$3,870,019), being eligible donation income earned during the financial year, which met the terms and conditions under the agreement of the matching grant. An amount of S\$19,373 (2019: S\$59,351) has been set off against current year income. This relates to the funds available for utilisation on projects but has since expired.

(iv) Community Silver Trust capital grant

	<u>2020</u> S\$	<u>2019</u> S\$
Balance at beginning of the year	728,164	161,714
Add: Income	-	-
Less: Expenditures	-	-
Net income	-	-
Gross transfers between funds		
- Transfer from Community Silver Trust fund (Note 19(iii))	422,524	675,756
Amortisation for the year (Note 13)	(201,589)	(109,306)
Balance at end of the year	<u>949,099</u>	<u>728,164</u>

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19 Restricted Funds – Restricted Income Funds (cont'd)

(iv) Community Silver Trust capital grant (cont'd)

The Community Silver Trust capital grant was set up from the Community Silver Trust fund for the purpose of capitalising the fixed assets purchased with the fund proceeds. These amounts are amortised to net-off the corresponding depreciation in the statement of financial activities.

(v) Capital fund

Capital fund was set up for the purpose specified from the donors for the acquisition of property, plant and equipment of the centres. These amounts are amortised to net off the corresponding depreciation in the statement of financial activities. During the financial year ended 31 March 2020, the Company recognised amortisation of S\$12,462 (2019: S\$75,621) in the statement of financial activities (Note 13).

(vi) Innovation fund

The innovation fund originated from a S\$1.5 million financial contribution from PSA to support the setting up of Ayer Rajah Eldercare Centre and Centre of Innovation. The donation was declared as a restricted fund through approval from the governing board members in previous financial years. During the financial year ended 31 March 2020, the Company recognised rental expenses of S\$99,148 (2019: S\$100,109) in the statement of financial activities.

(vii) Medifund

MediFund is an endowment fund set up by the Government. It provides a safety net for patients who face financial difficulties with their remaining bills after receiving Government subsidies and drawing on other means of payment including MediShield Life, MediSave and cash.

20 Provisions for Liabilities and Charges

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Balance at beginning of the year	460,000	360,000
Provisions made during the year	-	100,000
Balance at end of the year	460,000	460,000

Provisions are recognised for the restoration of the centres entered under lease contracts to its original conditions.

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21 Related Party Transactions

Related parties may be individuals or corporate entities.

- (a) Parties are considered to be related if an individual or a close member of that individual's family is related to a Company if that individual (i) has control or joint control over the Company; (ii) has significant influence over the Company or (iii) is a governing board member, trustee, or member of the key management personnel of the Company or of a parent of the Company.
- (b) Parties are also considered to be related if an entity is related to the Company if (i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others; (ii) the Company is an associate or joint venture of the Company (or an associate or joint venture of a member of a group of which the charity is a member) and vice versa; (iii) the entity and the Company are joint ventures of the same third party; (iv) the entity is a joint venture of a third entity and the Company is an associate of the third entity and vice versa; (v) the entity is controlled or jointly controlled by a person identified in (a); and (vi) an individual identified in (a)(i) has significant influence over the entity or is a governing board member, trustee or member of the key management personnel of the entity (or of a parent of the Company).

The Company has the following transactions with a related party during the financial year, as detailed below:

	<u>2020</u> S\$	<u>2019</u> S\$
<u>With a director</u>		
Purchases from a company of which a director of the Company is a member, director or shareholder	17,922	3,692

22 Commitments

(a) Operating Commitments

At the balance sheet date, the Company had future payment commitments under non-cancellable operating leases for certain operating centres, nursing home and office premises with an original term of more than one year of the Company is as follows:

	<u>2020</u> S\$	<u>2019</u> S\$
Within one year	1,078,072	429,041
Between two to five years	1,641,395	167,924
	2,719,467	596,965

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22 Commitments (cont'd)

(b) Capital Commitments

Capital expenditure contracted for at the balance sheet date but not recognised in the financial statement is as follows:

	<u>2020</u> S\$	<u>2019</u> S\$
Centre renovations	906,072	595,238
Nursing home renovations	2,485	-
	<u>908,557</u>	<u>595,238</u>

23 Donations Schedule

The Company is approved as an Institution of a Public Character ("IPC") under the provision of the Income Tax Act. Donors to the Company are granted tax deduction.

	<u>2020</u> S\$	<u>2019</u> S\$
Tax deductible donations	2,831,674	3,293,172
Non tax deductible donations	431,022	577,847
Non tax deductible donations in kind	3,899	3,555
Total (Note 4, 5 and 19(i))	<u>3,266,595</u>	<u>3,874,574</u>

24 Key Management Remuneration

	<u>2020</u>	<u>2019</u>
Number of key management personnel in the following remuneration band of:		
S\$300,001 and above	2	2
S\$200,001 to S\$300,000	2	3
S\$100,001 to S\$200,000 ⁽¹⁾	5	4

⁽¹⁾ 2 key management personnel resigned during the financial year

	<u>2020</u> S\$	<u>2019</u> S\$
Compensation of key management personnel:		
Salaries and bonuses	1,857,840	1,815,059
Defined contribution plans (Employer CPF)	134,318	147,826
	<u>1,992,158</u>	<u>1,962,885</u>

All the directors of the Company or their family members, did not receive any remuneration, benefits, allowances or other manner of compensation for the financial years ended 31 March 2020 and 2019.

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25 Reserve Policy

As set out in Directors' Statement, the Board has established a reserve policy for the Company, pursuant to the Code of Governance for Charities and IPCs Guideline 6.4.1. The reserve measurement is calculated as follows:

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Unrestricted funds (Reserves)	33,795,218	28,162,538
Net liquid assets available to meet expenditure obligations	27,064,810	21,466,094
Total operating expenditure (Unrestricted funds)	<u>37,045,746</u>	<u>30,637,580</u>
Ratio of net liquid assets to total operating expenditure	<u>0.73</u>	<u>0.70</u>

The Company does not have any externally imposed capital requirements for the financial years ended 31 March 2020 and 2019. There were no changes in the Company's reserve policy during the financial year.