

**Company Registration No: 199904873Z**  
**Charity Registration No: 01484**  
**IPC No: 000155**

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**DIRECTORS' STATEMENT**  
**AND FINANCIAL STATEMENTS**

**31 MARCH 2025**

**ST LUKE’S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**31 MARCH 2025**

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**ST LUKE'S ELDERCARE LTD.  
(Incorporated in Singapore)**

**DIRECTORS' STATEMENT  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

The directors are pleased to present their statement to the members together with the audited financial statements of St Luke's ElderCare Ltd. (the "Company") for the financial year ended 31 March 2025.

In the opinion of the directors,

- (a) the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and of the results, changes in funds and cash flows of the Company for the year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

**1 Directors**

The directors of the Company in office at the date of this statement are:

Ho Yew Kee	Chairman
Neo Boon Siong	Honorary Treasurer
Hsiao Ginger	
Yeong Zee Kin	
Choo Eng Beng	
Foong Daw Ching	
Lim Ai Ling	
Wong King Yoong	
Wong Siu Hong Alfred	
Lee Chien Earn	
Chua Song Khim	
Ho Kuen Loon	(Appointed on 21 August 2024)

**2 Directors' Interest in Shares, Debentures, Dividends and Share Options**

The Company is limited by guarantee and does not have a share capital. All matters relating to the issue of shares, debentures, dividends and share options are thus not applicable.

**3 Conflict of Interest**

Statement of Purpose and Authority

Pursuant to the Code of Governance for Charities and Institutions of a Public Character (IPCs), the Board has established a policy on the avoidance of conflict of interest for the Company.

The Company's basic policy on avoidance of conflict of interest rests on three premises:

- a. Understanding what is a 'Conflict of Interest';
- b. Declaration of Conflict of Interest; and
- c. Abstention from decision making where Conflict of Interest has been declared or exists.

**ST LUKE'S ELDERCARE LTD.  
(Incorporated in Singapore)**

**DIRECTORS' STATEMENT  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**3 Conflict of Interest (cont'd)**

Definition of 'Conflict of Interest'

An operational definition of conflict of interest is when an individual is aware of "any interest in a transaction or arrangement that will affect his/her professional judgment to obtain the best value for the Company or to protect the interests of the Company".

Some of the more obvious conflicts of interest relate to:

- Procurement of goods or services (Contract with vendors);
- Hiring and personnel management pertaining to a close relationship with current board/committee members or decision makers;
- Provision of services or subsidies;
- Vested interest in other organisations that have dealings/relationships with the Company;
- Interest in joint ventures; and
- Major donors or representatives from major donors.

All key staff and directors must acknowledge that they understand the definition of 'Conflict of Interests' as above and they acknowledge that they will subscribe to the 'Avoidance of Conflict of Interest Policy' of the Company. This includes a declaration whenever there is a conflict or potential conflict and the individual will abstain from all decisions regarding that conflict of interest.

At the beginning of each financial year, the acknowledgement of the 'Conflict of Interest' notice is served to individuals and the 'Declaration of Conflict of Interest' notice at the end of each financial year. Members must declare the existence of a conflict of interest as soon as the individual becomes aware of the situation. To aid the members in discharging their responsibility in relation to the existence of a possible conflict of interest, members are required to declare their membership or significant involvement or interests in organisations that may pose a possible conflict of interest to the Company.

Abstention from Decision Making

Once an individual is aware of the existence of a conflict of interest, he/she must abstain from the decision making process pertaining to the possible conflict of interest. This means the individual should not influence the decision process. This does not necessarily prevent the individual from providing relevant and expert knowledge on the issue or participate in the discussion but he/she should only do so with wisdom so as not to influence the decision.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**DIRECTORS' STATEMENT**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**4 Reserve Policy**

The principal activity of the Company is to establish, carry on and deliver a full range of integrated services and programmes including maintenance day care, nursing home, day rehabilitation programmes such as physiotherapy and occupational therapy, dementia care, nursing care, respite care and wellness programmes for the care of elderly persons.

The Board has established a reserve policy ("Reserve Policy") for the Company. In setting the Reserve Policy, the Board feels that it is more reasonable to use net liquid assets available to meet expenditure obligations as a reserve measurement instead of unrestricted funds as some of these unrestricted funds may not represent cash or cash equivalent or liquid assets which can be used to meet its expenditure obligations. Net liquid assets (unrestricted) available to meet expenditure obligations (unrestricted) is calculated as total of investments in financial assets (unrestricted) and total current assets (unrestricted) less total current liabilities (unrestricted). The reserves of the Company provide financial stability and the means for the development of its operations and activities. The Company intends to maintain the reserves at a level sufficient for its operating needs and the Board regularly reviews the amount of reserves that are required to ensure that they are adequate to fulfil its continuing obligations. There are no changes to the reserve policy during the financial years ended 31 March 2025 and 2024.

**5 Independent Auditors**

The independent auditors, Moore Stephens LLP, have expressed their willingness to accept re-appointment as auditors.

On behalf of the Board of Directors



.....  
HO YEWE KEE  
Director

.....  
NEO BOON SIONG  
Director

Singapore  
25 July 2025



**MOORE STEPHENS LLP**  
CHARTERED ACCOUNTANTS OF SINGAPORE

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**DIRECTORS' STATEMENT**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**Report on the Audit of the Financial Statements**

*Opinion*

We have audited the financial statements of St Luke's ElderCare Ltd. (the "Company"), which comprise the balance sheet as at 31 March 2025, and the statement of financial activities and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act"), the Charities Act 1994 and other relevant regulations (the "Singapore Charities Act and Regulations") and Charities Accounting Standard ("CAS") so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and of the financial performance, changes in the funds and cash flows of the Company for the year ended on that date.

*Basis for Opinion*

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Information Other than the Financial Statements and Auditor's Report Thereon*

Management is responsible for the other information. The other information comprises the Directors' Statement.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



**MOORE STEPHENS LLP**  
CHARTERED ACCOUNTANTS OF SINGAPORE

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**DIRECTORS' STATEMENT**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

(cont'd)

*Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act, the Singapore Charities Act and Regulations and CAS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprises the directors and their governing board. Their responsibilities include overseeing the Company's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



**MOORE STEPHENS LLP**  
CHARTERED ACCOUNTANTS OF SINGAPORE

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**DIRECTORS' STATEMENT**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

(cont'd)

*Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)*

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required to be kept by the Company have been properly kept in accordance with the provisions of the Act, and the Singapore Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- the Company has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- the Company has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

**Moore Stephens LLP**  
Public Accountants and  
Chartered Accountants

Singapore  
25 July 2025



**ST LUKE'S ELDERCARE LTD.**  
(Incorporated in Singapore)

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**1 April 2024 to 31 March 2025**

	<u>Note</u>	<u>Unrestricted</u> <u>Funds</u> S\$	<u>Restricted</u> <u>Funds</u> S\$	<u>Total</u> <u>2025</u> S\$	<u>Total</u> <u>2024</u> S\$
<b>INCOME</b>					
Income from generated funds:					
Voluntary income	4	7,772,251	8,560,027	16,332,278	11,755,576
Activities for generating funds	5	2,967,425	-	2,967,425	2,168,992
Investment income	6	833,890	-	833,890	897,811
Income from charitable activities	7	73,450,084	3,741,940	77,192,024	61,865,831
Other income	6	400,181	-	400,181	145,931
<b>Total income</b>		<b>85,423,831</b>	<b>12,301,967</b>	<b>97,725,798</b>	<b>76,834,141</b>
<b>LESS: EXPENDITURES</b>					
Costs of generating funds:					
Voluntary income	8	582,489	-	582,489	645,941
Fundraising activities	8	295,373	-	295,373	171,064
Charitable activities	9	71,606,668	4,699,231	76,305,899	66,032,322
Governance costs	10	2,230,211	296,296	2,526,507	1,983,652
<b>Total expenditures</b>		<b>74,714,741</b>	<b>4,995,527</b>	<b>79,710,268</b>	<b>68,832,979</b>
<b>Net income before tax expense</b>		<b>10,709,090</b>	<b>7,306,440</b>	<b>18,015,530</b>	<b>8,001,162</b>
<b>Tax expense</b>	12	-	-	-	-
<b>Net income</b>		<b>10,709,090</b>	<b>7,306,440</b>	<b>18,015,530</b>	<b>8,001,162</b>
<b>Gross transfers between funds</b>					
Gross transfers (to) funds		(1,537,922)	(2,591,570)	(4,129,492)	(14,922,277)
Gross transfers from funds		1,835,507	2,293,985	4,129,492	14,922,277
	20, 21	297,585	(297,585)	-	-
<b>Net income after funds transfer</b>		<b>11,006,675</b>	<b>7,008,855</b>	<b>18,015,530</b>	<b>8,001,162</b>
<b>Reconciliation of funds</b>					
<b>Total funds brought forward</b>		<b>45,724,179</b>	<b>21,858,140</b>	<b>67,582,319</b>	<b>61,945,789</b>
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	13	-	(2,890,002)	(2,890,002)	(2,364,632)
<b>Total funds carried forward</b>		<b>56,730,854</b>	<b>25,976,993</b>	<b>82,707,847</b>	<b>67,582,319</b>

The accompanying notes form an integral part of the financial statements.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**BALANCE SHEET**  
**AS AT 31 MARCH 2025**

	<u>Note</u>	<u>2025</u> S\$	<u>2024</u> S\$
<b>Non-Current Assets</b>			
Property, plant and equipment	13	15,049,388	14,017,402
Investment property	14	2,370,096	2,427,322
Investments in financial assets	15	4,780,393	4,744,941
		<u>22,199,877</u>	<u>21,189,665</u>
<b>Current Assets</b>			
Inventories, at cost		40,250	40,944
Trade and other receivables	16	22,246,147	19,695,929
Cash and cash equivalents	17	52,402,926	37,459,182
		<u>74,689,323</u>	<u>57,196,055</u>
<b>Less: Current Liabilities</b>			
Other payables and accruals	18	13,366,753	10,038,801
Provisions for liabilities and charges	19	814,600	764,600
		<u>14,181,353</u>	<u>10,803,401</u>
<b>Net Current Assets</b>		<u>60,507,970</u>	<u>46,392,654</u>
<b>Total Assets Less Total Liabilities</b>		<u>82,707,847</u>	<u>67,582,319</u>
<b>Funds of Charity</b>			
<u>Unrestricted Funds</u>			
Unrestricted income funds	20	46,252,887	35,260,928
Designated fund	20	10,477,967	10,463,251
		<u>56,730,854</u>	<u>45,724,179</u>
<u>Restricted Funds</u>			
Restricted income funds	21	25,976,993	21,858,140
<b>Total Charity Funds</b>		<u>82,707,847</u>	<u>67,582,319</u>

The accompanying notes form an integral part of the financial statements.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**STATEMENT OF CASH FLOWS**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

	<u>Note</u>	<u>2025</u> S\$	<u>2024</u> S\$
<b>Cash Flows from Operating Activities</b>			
Net income before tax expense		18,015,530	8,001,162
Adjustments for:			
Depreciation of property, plant and equipment	13	4,477,427	3,358,605
Depreciation of investment property	14	57,226	57,225
Interest income	6	(610,948)	(634,286)
Dividend income	6	(187,490)	(181,774)
Amortisation of property, plant and equipment fund	13	(1,948,514)	(1,690,535)
Amortisation of Community Silver Trust capital grant	13	(778,942)	(628,011)
Amortisation of Active Ageing Centre / Active Ageing Centre (Care) fund	13	(67,621)	-
Amortisation of Innovation capital fund	13	(94,925)	(46,086)
Bad debts on trade receivables written off	9	28	713
Loss on disposal of property, plant and equipment	6	1,177	4,131
Property, plant and equipment written off	13	59,158	-
Reversal of impairment loss on investments in financial assets	6	(35,452)	(81,751)
Funds received for property, plant and equipment fund	4	(3,593,933)	(3,119,949)
Funds received for Medifund	4	(149,600)	(48,100)
Operating cash flows before changes in working capital		15,143,121	4,991,344
Inventories		694	3,764
Trade and other receivables		(5,443,801)	1,702,756
Other payables and accruals		3,327,952	991,075
<b>Net cash flows generated from operating activities</b>		<u>13,027,966</u>	<u>7,688,939</u>
<b>Cash Flows from Investing Activities</b>			
Acquisition of property, plant and equipment		(5,519,748)	(9,153,529)
Interest received		637,780	634,286
Dividend received		187,490	181,774
Fixed deposits pledged with banks/maturity more than three months		(489,322)	4,570,832
<b>Net cash flows used in investing activities</b>		<u>(5,183,800)</u>	<u>(3,766,637)</u>
<b>Cash Flows from Financing Activities</b>			
Funds received for property, plant and equipment fund		3,593,933	3,119,949
Funds received for Medifund		149,600	48,100
Funds received for Community Silver Trust fund		2,866,723	3,294,459
<b>Net cash flows generated from financing activities</b>		<u>6,610,256</u>	<u>6,462,508</u>
<b>Net increase in cash and cash equivalents</b>		14,454,422	10,384,810
<b>Cash and cash equivalents at the beginning of the year</b>		22,108,494	11,723,684
<b>Cash and cash equivalents at the end of the year</b>	17	<u>36,562,916</u>	<u>22,108,494</u>

The accompanying notes form an integral part of the financial statements.

ST LUKE’S ELDERCARE LTD.  
(Incorporated in Singapore)

STATEMENT OF FINANCIAL ACTIVITIES - SUPPLEMENTARY SCHEDULES  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

Unrestricted Funds				Restricted Funds												
		Unrestricted income	Designated		Property, plant and equipment	Client welfare	Community Silver Trust	Community Silver Trust	Active Ageing Centre / Active	Active Ageing Centre / Active		Innovation	Innovation		Wound care	
1 April 2024 to 31 March 2025	Note	fund	fund	Sub-total	fund	fund	fund	capital grant	Ageing Centre (Care)	Ageing Centre (Care) capital		fund	capital	Medifund	fund	Sub-total
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$		S\$	S\$	S\$	S\$	S\$
INCOME																
Income from generated funds:																
Voluntary income	4	7,772,251	-	7,772,251	3,593,933	-	4,816,494	-	-	-	-	-	-	149,600	-	8,560,027
Activities for generating funds	5	2,967,425	-	2,967,425	-	-	-	-	-	-	-	-	-	-	-	-
Investment income	6	819,174	14,716	833,890	-	-	-	-	-	-	-	-	-	-	-	-
Income from charitable activities	7	73,450,084	-	73,450,084	-	-	-	-	3,741,940	-	-	-	-	-	-	3,741,940
Other income	6	400,181	-	400,181	-	-	-	-	-	-	-	-	-	-	-	-
Total income		85,409,115	14,716	85,423,831	3,593,933	-	4,816,494	-	3,741,940	-	-	-	-	149,600	-	12,301,967
LESS: EXPENDITURES																
Costs of generating funds:																
Voluntary income	8	582,489	-	582,489	-	-	-	-	-	-	-	-	-	-	-	-
Fundraising activities	8	295,373	-	295,373	-	-	-	-	-	-	-	-	-	-	-	-
Charitable activities	9	71,606,668	-	71,606,668	-	203,763	866,505	-	3,510,242	-	6,062	-	112,659	-	-	4,699,231
Governance costs	10	2,230,211	-	2,230,211	-	-	86,688	-	208,278	-	1,330	-	-	-	-	296,296
Total expenditures		74,714,741	-	74,714,741	-	203,763	953,193	-	3,718,520	-	7,392	-	112,659	-	-	4,995,527
Net income/(expenditures) before tax expense																
Tax expense	12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net income/(expenditures)		10,694,374	14,716	10,709,090	3,593,933	(203,763)	3,863,301	-	23,420	-	(7,392)	-	-	36,941	-	7,306,440
Gross transfers between funds																
Gross transfers (to) funds		(1,537,922)	-	(1,537,922)	-	-	(2,170,393)	-	(214,868)	-	(206,309)	-	-	-	-	(2,591,570)
Gross transfers from funds		1,835,507	-	1,835,507	-	1,172,656	-	334,886	191,448	214,868	-	206,309	-	173,818	-	2,293,985
	20, 21	297,585	-	297,585	-	1,172,656	(2,170,393)	334,886	(23,420)	214,868	(206,309)	206,309	-	173,818	-	(297,585)
Net income/(expenditures) after funds transfer																
		10,991,959	14,716	11,006,675	3,593,933	968,893	1,692,908	334,886	-	214,868	(213,701)	206,309	36,941	173,818	-	7,008,855
Reconciliation of funds																
Total funds brought forward		35,260,928	10,463,251	45,724,179	4,645,849	31,107	13,668,772	2,303,247	-	-	492,623	260,951	105,591	350,000	-	21,858,140
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	13	-	-	-	(1,948,514)	-	-	(778,942)	-	(67,621)	-	(94,925)	-	-	-	(2,890,002)
Total funds carried forward		46,252,887	10,477,967	56,730,854	6,291,268	1,000,000	15,361,680	1,859,191	-	147,247	278,922	372,335	142,532	523,818	-	25,976,993

The accompanying notes form an integral part of the financial statements.

ST LUKE’S ELDERCARE LTD.  
(Incorporated in Singapore)

STATEMENT OF FINANCIAL ACTIVITIES - SUPPLEMENTARY SCHEDULES  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

(cont’d)

<u>1 April 2024 to 31 March 2025</u>		Total	Total
(cont’d)	Note	<u>2025</u>	<u>2024</u>
		S\$	S\$
<b>INCOME</b>			
Income from generated funds:			
Voluntary income	4	16,332,278	11,755,576
Activities for generating funds	5	2,967,425	2,168,992
Investment income	6	833,890	897,811
Income from charitable activities	7	77,192,024	61,865,831
Other income	6	400,181	145,931
<b>Total income</b>		<u>97,725,798</u>	<u>76,834,141</u>
<b>LESS: EXPENDITURES</b>			
Costs of generating funds:			
Voluntary income	8	582,489	645,941
Fundraising activities	8	295,373	171,064
Charitable activities	9	76,305,899	66,032,322
Governance costs	10	2,526,507	1,983,652
<b>Total expenditures</b>		<u>79,710,268</u>	<u>68,832,979</u>
<b>Net income/(expenditures)</b>			
<b>before tax expense</b>		18,015,530	8,001,162
<b>Tax expense</b>	12	-	-
<b>Net income/(expenditures)</b>		<u>18,015,530</u>	<u>8,001,162</u>
<b>Gross transfers between funds</b>			
Gross transfers (to) funds		(4,129,492)	(14,922,277)
Gross transfers from funds		4,129,492	14,922,277
	20, 21	<u>-</u>	<u>-</u>
<b>Net income/(expenditures)</b>			
<b>after funds transfer</b>		18,015,530	8,001,162
<b>Reconciliation of funds</b>			
<b>Total funds brought forward</b>		67,582,319	61,945,789
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	13	(2,890,002)	(2,364,632)
<b>Total funds carried forward</b>		<u>82,707,847</u>	<u>67,582,319</u>

The accompanying notes form an integral part of the financial statements.

ST LUKE’S ELDERCARE LTD.  
(Incorporated in Singapore)

STATEMENT OF FINANCIAL ACTIVITIES - SUPPLEMENTARY SCHEDULES  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

(cont’d)

		Unrestricted Funds			Restricted Funds								Total 2024 S\$	Total 2023 S\$
	Note	Unrestricted income fund S\$	Asset replacement fund S\$	Sub-total S\$	Property, plant and equipment fund S\$	Client welfare fund S\$	Community Silver Trust fund S\$	Community Silver Trust capital grant S\$	Innovation fund S\$	Innovation capital fund S\$	Medifund S\$	Wound care fund S\$	Sub-total S\$	
<b>1 April 2023 to 31 March 2024</b>														
<b>INCOME</b>														
Income from generated funds:														
Voluntary income	4	4,257,362	-	4,257,362	3,119,949	-	4,330,165	-	-	-	48,100	-	7,498,214	11,755,576
Activities for generating funds	5	2,168,992	-	2,168,992	-	-	-	-	-	-	-	-	-	2,168,992
Investment income	6	881,479	16,332	897,811	-	-	-	-	-	-	-	-	-	897,811
Income from charitable activities	7	61,865,831	-	61,865,831	-	-	-	-	-	-	-	-	-	61,865,831
Other income	6	145,931	-	145,931	-	-	-	-	-	-	-	-	-	145,931
<b>Total income</b>		<b>69,319,595</b>	<b>16,332</b>	<b>69,335,927</b>	<b>3,119,949</b>	<b>-</b>	<b>4,330,165</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>48,100</b>	<b>-</b>	<b>7,498,214</b>	<b>76,834,141</b>
<b>LESS: EXPENDITURES</b>														
Costs of generating funds:														
Voluntary income	8	645,941	-	645,941	-	-	-	-	-	-	-	-	-	645,941
Fundraising activities	8	171,064	-	171,064	-	-	-	-	-	-	-	-	-	171,064
Charitable activities	9	64,959,717	-	64,959,717	-	135,749	787,599	-	68,251	-	81,006	-	1,072,605	66,032,322
Governance costs	10	1,954,108	-	1,954,108	-	-	17,305	-	12,239	-	-	-	29,544	1,983,652
Other expenditures		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total expenditures</b>		<b>67,730,830</b>	<b>-</b>	<b>67,730,830</b>	<b>-</b>	<b>135,749</b>	<b>804,904</b>	<b>-</b>	<b>80,490</b>	<b>-</b>	<b>81,006</b>	<b>-</b>	<b>1,102,149</b>	<b>68,832,979</b>
<b>Net income/(expenditures) before tax expense</b>		<b>1,588,765</b>	<b>16,332</b>	<b>1,605,097</b>	<b>3,119,949</b>	<b>(135,749)</b>	<b>3,525,261</b>	<b>-</b>	<b>(80,490)</b>	<b>-</b>	<b>(32,906)</b>	<b>-</b>	<b>6,396,065</b>	<b>8,001,162</b>
<b>Tax expense</b>	12	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net income/(expenditures)</b>		<b>1,588,765</b>	<b>16,332</b>	<b>1,605,097</b>	<b>3,119,949</b>	<b>(135,749)</b>	<b>3,525,261</b>	<b>-</b>	<b>(80,490)</b>	<b>-</b>	<b>(32,906)</b>	<b>-</b>	<b>6,396,065</b>	<b>8,001,162</b>
<b>Gross transfers between funds</b>														
Gross transfers (to) funds		(10,100,000)	-	(10,100,000)	-	-	(4,533,083)	-	(289,194)	-	-	-	(4,822,277)	(14,922,277)
Gross transfers from funds		2,196,306	10,000,000	12,196,306	-	100,000	-	2,336,777	-	289,194	-	-	2,725,971	14,922,277
	20, 21	(7,903,694)	10,000,000	2,096,306	-	100,000	(4,533,083)	2,336,777	(289,194)	289,194	-	-	(2,096,306)	-
<b>Net (expenditures)/income after funds transfer</b>		<b>(6,314,929)</b>	<b>10,016,332</b>	<b>3,701,403</b>	<b>3,119,949</b>	<b>(35,749)</b>	<b>(1,007,822)</b>	<b>2,336,777</b>	<b>(369,684)</b>	<b>289,194</b>	<b>(32,906)</b>	<b>-</b>	<b>4,299,759</b>	<b>8,001,162</b>
<b>Reconciliation of funds</b>														
<b>Total funds brought forward</b>		<b>41,575,857</b>	<b>446,919</b>	<b>42,022,776</b>	<b>3,216,435</b>	<b>66,856</b>	<b>14,676,594</b>	<b>594,481</b>	<b>862,307</b>	<b>17,843</b>	<b>138,497</b>	<b>350,000</b>	<b>19,923,013</b>	<b>61,945,789</b>
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	13	-	-	-	(1,690,535)	-	-	(628,011)	-	(46,086)	-	-	(2,364,632)	(2,364,632)
<b>Total funds carried forward</b>		<b>35,260,928</b>	<b>10,463,251</b>	<b>45,724,179</b>	<b>4,645,849</b>	<b>31,107</b>	<b>13,668,772</b>	<b>2,303,247</b>	<b>492,623</b>	<b>260,951</b>	<b>105,591</b>	<b>350,000</b>	<b>21,858,140</b>	<b>67,582,319</b>

The accompanying notes form an integral part of the financial statements.

ST LUKE’S ELDERCARE LTD.  
(Incorporated in Singapore)

BALANCE SHEET - SUPPLEMENTARY SCHEDULES AS AT 31 MARCH 2025

	Unrestricted Funds			Restricted Funds								
	Unrestricted income fund S\$	Designated fund S\$	Sub-total S\$	Property, plant and equipment fund S\$	Client welfare fund S\$	Community Silver Trust fund S\$	Community Silver Trust capital grant S\$	Active Ageing Centre / Active Ageing Centre (Care) fund S\$	Active Ageing Centre / Active Ageing Centre (Care) capital fund S\$	Innovation fund S\$	Innovation capital fund S\$	Medifund S\$
2025												
Non-Current Assets												
Property, plant and equipment	6,379,347	-	6,379,347	6,291,268	-	-	1,859,191	-	147,247	-	372,335	-
Investment property	2,370,096	-	2,370,096	-	-	-	-	-	-	-	-	-
Investments in financial assets	4,780,393	-	4,780,393	-	-	-	-	-	-	-	-	-
	13,529,836	-	13,529,836	6,291,268	-	-	1,859,191	-	147,247	-	372,335	-
Current Assets												
Inventories, at cost	40,250	-	40,250	-	-	-	-	-	-	-	-	-
Trade and other receivables	13,098,822	-	13,098,822	-	-	9,147,325	-	-	-	-	-	-
Cash and cash equivalents	31,440,332	10,477,967	41,918,299	-	1,000,000	6,214,355	-	2,325,000	-	278,922	-	142,532
	44,579,404	10,477,967	55,057,371	-	1,000,000	15,361,680	-	2,325,000	-	278,922	-	142,532
Less: Current Liabilities												
Other payables and accruals	11,041,753	-	11,041,753	-	-	-	-	2,325,000	-	-	-	-
Provisions for liabilities and charges	814,600	-	814,600	-	-	-	-	-	-	-	-	-
	11,856,353	-	11,856,353	-	-	-	-	2,325,000	-	-	-	-
Net Current Assets	32,723,051	10,477,967	43,201,018	-	1,000,000	15,361,680	-	-	-	278,922	-	142,532
Total Assets Less Total Liabilities	46,252,887	10,477,967	56,730,854	6,291,268	1,000,000	15,361,680	1,859,191	-	147,247	278,922	372,335	142,532

The accompanying notes form an integral part of the financial statements.

**ST LUKE’S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**BALANCE SHEET - SUPPLEMENTARY SCHEDULES AS AT 31 MARCH 2025**

(cont’d)

	<u>Restricted Funds</u>		
	Wound		
	care		
<u>2025</u> (cont’d)	<u>fund</u>	<u>Sub-total</u>	<u>Total</u>
	S\$	S\$	S\$
<b>Non-Current Assets</b>			
Property, plant and equipment	-	8,670,041	15,049,388
Investment property	-	-	2,370,096
Investments in financial assets	-	-	4,780,393
	-	8,670,041	22,199,877
<b>Current Assets</b>			
Inventories, at cost	-	-	40,250
Trade and other receivables	-	9,147,325	22,246,147
Cash and cash equivalents	523,818	10,484,627	52,402,926
	523,818	19,631,952	74,689,323
<b>Less: Current Liabilities</b>			
Other payables and accruals	-	2,325,000	13,366,753
Provisions for liabilities and charges	-	-	814,600
	-	2,325,000	14,181,353
<b>Net Current Assets</b>	523,818	17,306,952	60,507,970
<b>Total Assets Less Total Liabilities</b>	523,818	25,976,993	82,707,847

The accompanying notes form an integral part of the financial statements.



ST LUKE’S ELDERCARE LTD.  
(Incorporated in Singapore)

BALANCE SHEET - SUPPLEMENTARY SCHEDULES AS AT 31 MARCH 2024

(cont’d)

2024	Unrestricted Funds			Restricted Funds									Total
	Unrestricted income	Asset replacement	Sub-total	Property, plant and equipment	Client welfare	Community Silver Trust	Community Silver Trust capital grant	Innovation	Innovation capital	Medifund	Wound care	Sub-total	
	fund	fund		fund	fund	fund	grant	fund	fund		fund		
	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
Non-Current Assets													
Property, plant and equipment	6,807,355	-	6,807,355	4,645,849	-	-	2,303,247	-	260,951	-	-	7,210,047	14,017,402
Investment property	2,427,322	-	2,427,322	-	-	-	-	-	-	-	-	-	2,427,322
Investments in financial assets	4,744,941	-	4,744,941	-	-	-	-	-	-	-	-	-	4,744,941
	13,979,618	-	13,979,618	4,645,849	-	-	2,303,247	-	260,951	-	-	7,210,047	21,189,665
Current Assets													
Inventories, at cost	40,944	-	40,944	-	-	-	-	-	-	-	-	-	40,944
Trade and other receivables	10,587,226	-	10,587,226	-	-	9,108,703	-	-	-	-	-	9,108,703	19,695,929
Cash and cash equivalents	21,456,541	10,463,251	31,919,792	-	31,107	4,560,069	-	492,623	-	105,591	350,000	5,539,390	37,459,182
	32,084,711	10,463,251	42,547,962	-	31,107	13,668,772	-	492,623	-	105,591	350,000	14,648,093	57,196,055
Less: Current Liabilities													
Other payables and accruals	10,038,801	-	10,038,801	-	-	-	-	-	-	-	-	-	10,038,801
Provisions for liabilities and charges	764,600	-	764,600	-	-	-	-	-	-	-	-	-	764,600
	10,803,401	-	10,803,401	-	-	-	-	-	-	-	-	-	10,803,401
Net Current Assets	21,281,310	10,463,251	31,744,561	-	31,107	13,668,772	-	492,623	-	105,591	350,000	14,648,093	46,392,654
Total Assets Less Total Liabilities	35,260,928	10,463,251	45,724,179	4,645,849	31,107	13,668,772	2,303,247	492,623	260,951	105,591	350,000	21,858,140	67,582,319

The accompanying notes form an integral part of the financial statements.

**ST LUKE'S ELDERCARE LTD.  
(Incorporated in Singapore)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

**1 General Information**

St Luke's ElderCare Ltd. (the "Company") is a public company limited by guarantee, incorporated and domiciled in Singapore. The Company's registered office and principal place of business is at 461 Clementi Road #04-11, Block A, SIM Headquarters, Singapore 599491.

The principal activity of the Company is to establish, carry on and deliver a full range of integrated services and programmes including maintenance day care, nursing home, day rehabilitation programmes such as physiotherapy and occupational therapy, dementia care, nursing care, respite care and wellness programmes for the care of elderly persons.

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of the Company on the date of the Directors' Statement.

**2 Material Accounting Policies**

**(a) Basis of Preparation**

The financial statements of the Company have been prepared in accordance with the provisions of the Companies Act 1967 (the "Act"), the Charities Act 1994 and other relevant regulations (the "Singapore Charities Act and Regulations") and Charities Accounting Standard ("CAS").

The accounting policies of the Company are consistent with the requirements of CAS and are applied consistently to similar transactions, other events and conditions. The financial statements have been prepared on the historical basis, except as disclosed in the accounting policies below.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**2 Material Accounting Policies (cont'd)**

**(b) Foreign Currencies**

Functional and Presentation Currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (the "functional currency"). The financial statements are presented in Singapore Dollar ("S\$"), which is the Company's functional currency, as it best reflects the economic substance of the underlying events and circumstances relevant to the Company.

Transactions and Balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Currency translation gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in net income or expenditure in the statement of financial activities.

**(c) Fund Accounting**

Monies received for specific purposes, including transfers from the general fund, are credited directly to the respective fund financial statements. These include restricted funds and unrestricted funds. Restricted funds are funds held by the Company that can only be applied for specific purposes. These funds are subject to specific trusts which may be declared by the donors or with their authority or created through legal process but are still within the wider objects of the Company. Unrestricted funds are expendable at the discretion of the Company's Board of Directors in furtherance of the Company's objects. Designated fund is part of the unrestricted funds earmarked for a particular project. The designation is for administrative purpose only and does not restrict the Board's discretion to apply the fund.

Income and expenditure relating to specific funds are accounted for directly in the funds to which they relate. Common expenses, if any, are allocated on a reasonable basis to the funds based on a method suitable to this common expense. Assets and liabilities of the specific funds are pooled in the balance sheet.

Funds received for specific purposes such as purchase of depreciable assets are taken to relevant restricted fund account. This relevant restricted fund will be reduced over the useful life of the asset in line with its depreciation.

If its use is unrestricted, the governing board members may consider creating a designated fund reflecting the value of the asset. Likewise, depreciation should be debited to the relevant designated funds where the asset is held, if this is the intention.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**2 Material Accounting Policies (cont'd)**

**(d) Property, Plant and Equipment**

Property, plant and equipment are initially stated at cost. Subsequently, property, plant and equipment are stated at cost less accumulated depreciation. The cost of an item of property, plant and equipment includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Irrecoverable GST allocated to property, plant and equipment and to other items shall be included in their cost where it meets the criteria for capitalisation and significance. The projected cost of dismantlement, removal or restoration is also included as part of the cost of property, plant and equipment if the obligation for the dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset. The cost of an item of property, plant and equipment is recognised as an asset if, and only if it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. When significant parts of property, plant and equipment are required to be replaced in intervals, the cost of replacing such an item when that cost is incurred is added to the carrying amount of the item if the recognition criteria are met. The cost of day to day servicing of an item of property, plant and equipment is recognised as expenditure in the statement of financial activities in the period in which the costs are incurred. Property, plant and equipment shall not be revalued and are not required to be assessed for impairment.

Depreciation is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

Leasehold properties (tenure: 999 years)	- 50 years
Fixtures and fittings	- 5 years
Furniture	- 5 years
Equipment	- 5 years
Motor vehicles	- 5 years
Computers	- 3 years

No depreciation is provided on work in progress.

The depreciation charge for each period is recognised as expenditure in the statement of financial activities unless another section of the CAS requires it to be included in the carrying amount of another asset. The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed and adjusted, as appropriate, at each balance sheet date. The effects of any revisions are recognised in the statement of financial activities for the financial year in which the changes arise. The carrying amount of the property, plant and equipment at the date of revision or changes is depreciated over the revised remaining useful lives.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**2 Material Accounting Policies (cont'd)**

**(e) Investment Property**

Investment property is held to earn rentals or for capital appreciation or both, rather than for use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business.

The Company measures investment property at its cost at initial recognition. The cost of a purchased investment property comprises its purchase price and any directly attributable costs such as legal and brokerage fees, property transfer taxes and other transaction costs. Subsequent to initial recognition, investment property is measured at cost less accumulated depreciation and accumulated impairment losses. Investment property shall not be revalued or measured at fair value subsequent to initial recognition. Day-to-day servicing costs of an investment property is recognised as expenditure in the Statement of Financial Activities in the period in which the costs are incurred.

Depreciation is calculated using a straight-line method to allocate the depreciable amounts over the estimated useful lives of 50 years. The residual values, useful lives and depreciation method of investment properties are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are included in the Statement of Financial Activities when the changes arise.

If the recoverable amount of an investment property is less than its carrying amount, the carrying amount of the investment property is reduced to its recoverable amount and recognised as an impairment loss in the Statement of Financial Activities. The Company accesses at each reporting date whether there is any indication that an investment property may be impaired. If any such indication exists, the Company shall estimate the recoverable amount of the investment property.

**(f) Inventories**

Inventories comprising of medical consumables are stated at lower of cost and net realisable value. Cost is determined on a First In, First Out basis. The net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

**(g) Investments in Financial Assets**

Investments in financial assets are investments in debts, bonds and equity instruments which are recognised when it becomes a party to the contractual provisions of the instrument. They are included in non-current assets unless management holds the assets primarily for the purpose of trading or expects to realise the assets within twelve months after the reporting date.

Investments in financial assets are initially recognised at the transactions price excluding transaction cost, if any. Transaction costs are recognised as expenditure in the statement of financial activities as incurred after initial measurement. Investments in financial assets are subsequently measured at cost less any accumulated impairment losses. Investments in financial assets shall not be measured at fair value subsequent to initial recognition.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**2 Material Accounting Policies (cont'd)**

**(h) Trade and Other Receivables**

Trade and other receivables excluding prepayments and advances are initially recognised at their transaction price, excluding transaction costs, if any. Transactions costs are recognised as expenditure in the statement of financial activities as incurred. Prepayments and advances are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

After initial recognition, trade and other receivables excluding prepayments and advances are subsequently measured at cost less any accumulated impairment losses. Prepayments and advances are subsequently measured at the amount paid less the economic resources received or consumed during the financial year.

Financial assets (consisting of cash and cash equivalents, and trade and other receivables excluding prepayments and advances), are derecognised when the contractual rights to receive cash flows from the assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership. On derecognition of financial assets in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in the statement of financial activities.

**(i) Impairment of Financial Assets**

The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an impairment loss (i.e. expenditure) immediately in the statement of financial activities when such evidence exists.

An allowance for impairment is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

To determine whether there is objective evidence that an impairment loss has been incurred, the Company considers assessable data that come to the attention of the Company.

In the case of trade and other receivables, the amount of impairment loss is the difference between the financial asset's carrying amount and the undiscounted future cash flows, excluding unearned interest of interest-bearing assets that the Company expects to receive from the assets.

For an equity investment, the impairment loss is the difference between the carrying amount of the investment and the best estimate (which will necessarily be an approximation) of the amount (which might be zero) that the Company would receive for the investment if it was to be sold at the reporting date. For all other financial assets, the impairment loss is the difference between the carrying amount of the financial asset and undiscounted future cash flows (excluding unearned interest in the case of an interest-bearing financial asset) that the charity expects to receive from the financial asset.

The recognised impairment loss is subsequently reversed if the amount of the impairment loss decreases and the decrease is related objectively to an event occurring after the impairment is recognised. The reversal shall not result in a carrying amount of the financial assets, net of any allowance account that exceeds what the carrying amount would have been had the impairment not previously been recognised. The reversal of impairment loss is recognised in the statement of financial activities.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**2 Material Accounting Policies (cont'd)**

**(j) Provisions for Liabilities and Charges**

A provision is recognised only when a present obligation (legal or constructive) exists as a result of a past event, it is probable (i.e. more likely than not) that a transfer of economic benefits in settlement will be required, and the amount of the obligation can be estimated reliably. The amount of provision recognised is the best estimate of the expenditure required to settle the obligation at the reporting date. The best estimate of the expenditure required to settle the obligation is the amount that the Company would rationally pay to settle the obligation at the reporting date or to transfer it to a third party.

Where some or all of the amount required to settle a provision may be reimbursed by another party (e.g. through an insurance claim), the reimbursement is recognised as a separate asset only when it is virtually certain to be received if the charity settles the obligation. The amount recognised for reimbursement will not exceed the amount of provision. In the Statement of Financial Activities, the expense relating to the provision may be presented net of the recovery. Gains from the expected disposal of assets is excluded from the measurement of a provision even if the expected disposal is closely linked to the event giving rise to the provision.

The Company reviews provisions at each reporting date and adjust them to reflect the current best estimate of the amount that would be required to settle the obligation at that reporting date. Any adjustments to the amounts previously recognised is recognised as expenditure in the Statement of Financial Activities unless the provision was originally recognised as part of the cost of an asset.

**(k) Cash and Cash Equivalents**

Cash and cash equivalents comprise cash on hand and at bank and fixed deposits which are short term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value. These include cash and cash equivalents held under restricted funds, the use of which is subject to the relevant restricted funds' operating terms.

**(l) Financial Liabilities**

Financial liabilities are recognised on the balance sheet when, and only when the Company becomes a party to the contractual provisions of the financial instrument. The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or expired.

**(m) Other Payables**

Other payables excluding accruals are recognised at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Accruals are recognised at the best estimate of the amount payable.

**ST LUKE'S ELDERCARE LTD.**  
**(Incorporated in Singapore)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

**2 Material Accounting Policies (cont'd)**

**(n) Income Recognition**

Income including donations, gifts and grants that provide core funding or are of general nature are recognised when there is (a) entitlement (b) certainty and (c) sufficient reliability of measurement. Such income is only deferred when: the donor specifies that the grant of donation must only be used in future accounting periods; or the donor has imposed conditions which must be met before the Company has unconditional entitlement.

Donations

Donations and corporate cash sponsorships are accounted for as income when received, except for committed donations and corporate cash sponsorships that are recorded when the commitments are fulfilled.

Cash donations which are still in collection containers at public and other premises or are in transit to the Company are not recognised as income until they have been received by the Company. Donations are recognised on a receipt basis.

No value is ascribed to volunteer services, donated services, assets donated for continuing use or similar donations-in-kind, unless the benefit to the Company is reasonably quantifiable and measurable in which case an equivalent amount is recorded in expenditure, or capitalised as appropriate. Donations-in-kind received for continuing use are capitalised and included in the balance sheet at a reasonable estimate or in the event that it is not practicable to do so, a nominal value of S\$1 is assigned to capitalise the useable assets.

Grants

Grants received to cover a particular expenditure or programme are accounted for as income upon receipt of notification of the grant award and when the criteria of entitlement, certainty and measurability are met. When conditions are attached, they must be fulfilled before the Company has unconditional entitlement to the income. The income is deferred as a liability where uncertainty exists as to whether the Company can meet the conditions and is recognised as income when there is sufficient evidence that the conditions imposed can be met.

Others

Items received which are donated for resale, distribution or consumption are not recorded when received as it is usually not practical to ascertain the value of the items involved.

Interest income is recognised on a time proportion basis using the effective interest method.

Dividend income is recognised when the right to receive payment is established.



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**2 Material Accounting Policies (cont'd)**

(o) Expenditure

All expenditures are accounted for on an accrual basis and have been classified under headings that aggregate all costs related to that activity.

Costs of Generating Funds

The costs of generating funds are those costs attributable to generating income for the Company, other than those costs incurred in undertaking charitable activities in furtherance of the Company's objects.

Charitable Activities

Expenditure on charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Company. Those costs, where not wholly attributable, are apportioned between the categories of charitable expenditure. The total costs of each category of charitable expenditure therefore include an apportionment of support cost, where possible.

Governance Costs

Governance costs include the costs of governance arrangements, which relate to the general running of the Company as opposed to the direct management functions inherent in generating funds, service delivery and programme or project work. Expenditure on the governance of the charity will normally include both direct and related support costs which include internal and external audit, apportioned manpower costs and general costs in supporting the governance activities, legal advice for governing board members, and costs associated with constitutional and statutory requirements.

The governance costs are apportioned based on the number of centres operated by the Company and on the basis of time incurred by the staffs.

Support Costs

Support costs are costs incurred in supporting income generation activities such as fundraising, and in supporting the governance of the charity. Support costs do not in themselves constitute an activity; instead they enable output-creating activities to be undertaken. Support costs include office functions such as key and general management, information technology, human resources, and financing and these are apportioned to the relevant activity cost category they support.

Other Expenditure

Other expenditure includes the payment of any expenditure that the Company has not been able to analyse within the main expenditure categories.

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**2 Material Accounting Policies (cont'd)**

(p) Employee Benefits

Defined Contribution Plans

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions such as the Central Provident Fund, and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. The Company's contributions to defined contribution plans are recognised in the financial year to which they relate.

Employee Leave Entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. An accrual is made for the estimated liability for annual leave and long-service leave as a result of services rendered by employees up to the balance sheet date.

(q) Operating Leases

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are taken to the statement of financial activities on a straight-line basis over the year of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the year in which termination takes place.

(r) Income Tax

The Company is an approved charity under the Singapore Charities Act 1994 and an Institution of a Public Character under the Income Tax Act 1947. No provision for taxation has been made in the financial statements as the Company is a registered charity with income tax exemption.

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**3 Critical Accounting Estimates, Assumptions and Judgments**

Estimates, assumptions and judgments are continually being evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

*Critical judgments made in applying accounting policies*

The critical judgments that are expected to have a significant effect on the amounts recognised in the financial statements are discussed below.

Impairment of Trade and Other Receivables (excluding Prepayments and Advances)

The Company assesses at each balance sheet date whether there is objective evidence that trade and other receivables (excluding prepayments and advances) have been impaired. Provision for doubtful debts is calculated based on a review of the current status of existing receivables and historical collections experience. Such provision is adjusted periodically to reflect the actual and anticipated experience. During the financial year ended 31 March 2025, the Company wrote off certain bad debts on trade receivables of S\$28 (2024: S\$713). The carrying amount of the Company's trade receivables and other receivables as at 31 March 2025 amounted to S\$113,505 (2024: S\$97,586) and S\$21,656,419 (2024: S\$18,729,632) respectively.

Apportionment of Costs

In determining the apportionment of costs between the governance costs, charitable activities and fundraising activities categories, management has considered the materiality of the cost amounts involved and apportioned the costs based on the expenditure incurred directly in undertaking an activity, amount of time spent in an activity and the number of centres operated by the Company. Support costs incurred in supporting voluntary income generation were apportioned to the costs of generating funds – voluntary income category. Management has exercised their judgment and is satisfied that the bases for apportionment are appropriate to the cost concerned and to the Company's particular circumstances. The bases for apportionment adopted by the Company were consistent between financial periods.

During the financial year ended 31 March 2025, the Company had costs of generating funds amounting to S\$877,862 (2024: S\$817,005), costs of charitable activities amounting to S\$76,305,899 (2024: S\$66,032,322) and governance costs amounting to S\$2,526,507 (2024: S\$1,983,652).

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**4 Income from Generated Funds - Voluntary Income**

	<u>2025</u> S\$	<u>2024</u> S\$
<i>Unrestricted Funds:</i>		
Donations - in cash	2,597,926	3,130,348
Total donations – unrestricted	<u>2,597,926</u>	<u>3,130,348</u>
Government grants:		
<i>Others</i>		
- Job growth incentive, manpower initiatives and other job-related funding	1,459,845	45,684
- Home care services and senior care centres services funding	3,714,480	1,025,100
- Others	-	56,230
Total grants – unrestricted	<u>5,174,325</u>	<u>1,127,014</u>
Total unrestricted funds	<u>7,772,251</u>	<u>4,257,362</u>
<i>Restricted Funds:</i>		
Grants:		
- Property, plant and equipment fund	3,593,933	3,119,949
- Community Silver Trust fund	4,816,494	4,330,165
- Medifund	149,600	48,100
Total grants - restricted	<u>8,560,027</u>	<u>7,498,214</u>
Total income from generated funds – voluntary income	<u>16,332,278</u>	<u>11,755,576</u>

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**5 Income from Generated Funds - Activities for Generating Funds**

	<u>2025</u>	<u>2024</u>
	S\$	S\$
<i>Unrestricted Funds:</i>		
Fundraising:		
- Mailers <sup>(1)</sup>	1,030,425	1,085,388
- Gala dinner	1,013,887	-
- Book launch	10,069	86,523
- Hong Bao project	100,826	124,600
- Others	64,615	40,536
	<u>2,219,822</u>	<u>1,337,047</u>
Services:		
- Learning Academy	747,603	831,945
	<u>747,603</u>	<u>831,945</u>
Total income from generated funds – activities for generating funds	<u>2,967,425</u>	<u>2,168,992</u>

<sup>(1)</sup> Mailers comprise Christmas, Annual Giving, Chinese New Year and SingPost, SP Group, Singtel, Starhub appeal mailers.

**6 Income from Generated Funds - Investment Income and Other Income**

	<u>2025</u>	<u>2024</u>
	S\$	S\$
<u>Income from Unrestricted Funds – Investment Income</u>		
<i>Unrestricted Funds:</i>		
Dividend from investments in financial assets	187,490	181,774
Interest – Bank balances	610,948	634,286
Reversal of impairment loss on investments in financial assets	35,452	81,751
Total income from generated funds – investment income	<u>833,890</u>	<u>897,811</u>
<u>Other Income</u>		
<i>Unrestricted Funds:</i>		
Loss on disposal of property, plant and equipment	(1,177)	(4,131)
Training income and others	401,358	150,062
Total other income	<u>400,181</u>	<u>145,931</u>

During the financial year ended 31 March 2025, included in the interest income is an amount of S\$14,716 (2024: S\$16,332) allocated to Unrestricted fund – Asset Replacement Fund.

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**7 Income from Charitable Activities**

	<u>2025</u> S\$	<u>2024</u> S\$
<i>Unrestricted Funds:</i>		
Service Fees:		
- Dementia care	5,855,068	5,065,048
- Daycare	4,436,513	3,688,251
- Physiotherapy	3,853,480	3,740,469
- Residence services for nursing home	1,459,990	1,235,753
- Others	493,925	516,596
	<u>16,098,976</u>	<u>14,246,117</u>
Government subventions:		
- Transport funding	7,205,942	6,309,092
- Dementia care	12,836,681	9,536,121
- Daycare	10,177,975	7,192,324
- Physiotherapy	7,491,432	5,886,841
- Residence services for nursing home	7,457,692	4,577,505
- Others	1,402,360	1,143,600
	<u>46,572,082</u>	<u>34,645,483</u>
Government grant:		
- Community Care Salary Enhancement grant	5,714,934	7,107,157
- Lease rental	2,677,756	1,909,201
- Community case management service	533,700	862,716
- Workforce development grant	25,646	38,127
- Community care senior management associate scheme	311,000	185,000
- Dementia friendly fund	-	434,314
- Transition grant	311,792	1,106,854
Other funding	1,204,198	1,330,862
	<u>10,779,026</u>	<u>12,974,231</u>
Total unrestricted funds	<u>73,450,084</u>	<u>61,865,831</u>
<i>Restricted Funds:</i>		
Grant:		
Active Ageing Centre / Active Ageing Centre (Care) fund	3,741,940	-
Total grant - restricted	<u>3,741,940</u>	<u>-</u>
Total income from income from charitable activities	<u>77,192,024</u>	<u>61,865,831</u>

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**8 Costs of Generating Funds**

	<u>2025</u> S\$	<u>2024</u> S\$
<i>Unrestricted Funds:</i>		
<u>Voluntary income</u>		
Support costs: Salaries and related costs (Note 11)	416,683	356,218
Others	165,806	289,723
Total voluntary income	<u>582,489</u>	<u>645,941</u>
<i>Unrestricted Funds:</i>		
<u>Fundraising activities</u>		
Direct operating costs	295,373	171,064
Total fundraising activities	<u>295,373</u>	<u>171,064</u>
 Total costs of generating funds	 <u>877,862</u>	 <u>817,005</u>

The support costs of the Company which include office functions such as key and general management are apportioned based on the amount of time spent and the number of centres operated by the Company.

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**9 Charitable Activities**

	<u>2025</u> S\$	<u>2024</u> S\$
<i>Unrestricted Funds:</i>		
<u>Direct operating costs</u>		
Salaries and related costs (Note 11)	43,418,298	39,924,250
Motor and transport expenses	3,103,348	2,764,145
Catering	2,870,198	2,660,649
Programme and social expenses	270,893	273,301
Consumables	160,033	132,060
Cost of inventories sold (included in charitable activities expenses)		
- Medical consumables	528,420	493,830
Others	1,063,290	1,013,640
	<u>51,414,480</u>	<u>47,261,875</u>
<u>Indirect operating costs</u>		
Salaries and related costs (Note 11)	5,564,933	5,839,223
Depreciation of property, plant and equipment (Note 13)	4,326,243	3,301,044
Depreciation of investment property (Note 14)	57,226	57,225
Amortisation (Note 13)	(2,822,381)	(2,364,632)
Operating lease - rental services/conservancy fees	3,262,537	2,741,042
IT support and maintenance	2,044,340	2,060,293
GST input tax disallowed	(i) 1,714,043	1,560,630
Cleaning and maintenance	1,430,718	1,228,368
Utilities	1,186,297	1,187,619
Equipment expensed off	1,804	6,026
Professional fee	1,371,975	369,907
Publicity expenses	240,550	264,157
Telephone, fax and internet expenses	166,396	122,668
Transport expenses for employees	34,195	29,814
Security expenses	103,225	78,900
Printing and Stationery	92,096	74,422
Programme expenses	490,588	346,077
Training expenses	505,498	374,518
Bad debts on trade receivables written off	28	713
Others	421,877	419,828
	<u>20,192,188</u>	<u>17,697,842</u>
Total costs of charitable activities (unrestricted funds)	<u>71,606,668</u>	<u>64,959,717</u>



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**9 Charitable Activities (cont'd)**

	<u>2025</u> S\$	<u>2024</u> S\$
<i>Restricted Funds:</i>		
<u>Direct operating costs</u>		
Utilisation of Community Silver Trust fund (Note 21(iii))		
- Salaries and related costs (Note 11)	440,807	600,779
- Others	30,788	102,337
Utilisation of Active Ageing Centre / Active Ageing Centre (Care) fund (Note 21(v))		
- Salaries and related costs (Note 11)	2,232,440	-
- Depreciation of property, plant and equipment (Note 13)	67,621	-
- Amortisation (Note 13)	(67,621)	-
- Others	328,987	-
Utilisation of Innovation fund	-	8,497
Utilisation of Client Welfare Fund	203,763	135,749
Utilisation of Medifund	112,659	81,006
	<u>3,349,444</u>	<u>928,368</u>
<u>Indirect operating costs</u>		
Utilisation of Community Silver Trust fund (Note 21(iii))		
- Salaries and related costs (Note 11)	-	54,055
- IT support and maintenance	205,102	30,428
- Professional fees	181,647	-
- Others	8,161	-
Utilisation of Active Ageing Centre / Active Ageing Centre (Care) fund (Note 21(v))		
- Salaries and related costs (Note 11)	597,042	-
- Others	351,773	-
Utilisation of Innovation fund	6,062	59,754
	<u>1,349,787</u>	<u>144,237</u>
Total costs of charitable activities (restricted funds)	<u>4,699,231</u>	<u>1,072,605</u>
 Total costs of charitable activities	 <u>76,305,899</u>	 <u>66,032,322</u>

- (i) The Company opted to use an “annual fixed rate” to compute the claimable input tax for all the GST returns that fall in a financial year. This “annual fixed rate” is the actual yearly input tax recovery rate of the preceding financial year at 19.7% (2024: 17.9%). These resulted in the recognition of expenses of S\$1,714,043 (2024: S\$1,560,630) on the disallowed GST input tax claims recognised in the Statement of Financial Activities.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**10 Governance Costs**

	<u>2025</u> S\$	<u>2024</u> S\$
<i>Unrestricted Funds:</i>		
Salaries and related costs (Note 11)	1,229,077	1,198,522
Audit fees		
- Statutory audit	68,000	58,000
- Certification audit	24,000	17,000
- Prior year under provision (statutory and certification audit)	11,500	10,233
Depreciation of property, plant and equipment (Note 13)	83,563	57,561
Other professional fees	236,821	59,041
Insurance expenses	259,908	299,319
Operating lease - rental services/conservancy fees	89,476	98,677
Others	227,866	155,755
	<u>2,230,211</u>	<u>1,954,108</u>
<i>Restricted Funds:</i>		
Utilisation of Community Silver Trust fund (Note 21(iii))		
- Salaries and related costs (Note 11)	-	11,072
- Others	86,688	6,233
Active Ageing Centre / Active Ageing Centre (Care) fund (Note 21(v))		
- Salaries and related costs (Note 11)	131,058	-
- Others	77,220	-
Utilisation of Innovation fund	1,330	12,239
	<u>296,296</u>	<u>29,544</u>
Total governance costs	<u>2,526,507</u>	<u>1,983,652</u>

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**11 Employee Benefits**

	<u>2025</u> S\$	<u>2024</u> S\$
<i>Unrestricted Funds:</i>		
<i>Included in Direct Operating Costs of Charitable Activities</i> (Note 9):		
<i>Direct operating costs</i>		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	35,823,428	32,999,068
- Foreign workers' levy	848,417	838,597
- Other staff benefits	2,181,265	2,026,329
Post-employment benefits (Defined Contribution Plans)	4,565,188	4,060,256
Total salaries and related costs	<u>43,418,298</u>	<u>39,924,250</u>
<i>Included in Indirect Costs of Generating Funds,</i> <i>Charitable Activities and Governance Costs (Notes 8, 9 and 10):</i>		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	6,274,271	6,525,453
- Other staff benefits	191,657	110,134
Post-employment benefits (Defined Contribution Plans)	744,765	758,376
Total salaries and related costs	<u>7,210,693</u>	<u>7,393,963</u>
<i>Restricted Funds:</i>		
<i>Included in Direct Operating Costs of Charitable Activities</i> (Note 9):		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	2,284,829	519,193
- Other staff benefits	41,831	6,623
Post-employment benefits (Defined Contribution Plans)	346,587	74,963
Total salaries and related costs	<u>2,673,247</u>	<u>600,779</u>
<i>Included in Indirect Operating Costs of Charitable Activities</i> <i>and Governance Costs (Notes 9 and 10):</i>		
<u>Salaries and related costs</u>		
Short-term employee benefits:		
- Gross salaries and bonuses	622,134	55,664
Post-employment benefits (Defined Contribution Plans)	105,966	9,463
Total salaries and related costs	<u>728,100</u>	<u>65,127</u>
Total employee benefits	<u>54,030,338</u>	<u>47,984,119</u>
Number of employees as at 31 March	<u>891</u>	<u>821</u>

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**12 Tax Expense**

The Company is an approved charity under the Singapore Charities Act 1994 ("Charities Act") and an Institution of a Public Character under the Income Tax Act 1947. No provision for taxation has been made in the financial statements as the Company is a registered charity with income tax exemption. As required by the Charities Act, the total fund-raising and sponsorship expenses of the Company for the financial year did not exceed 30% of the total gross receipts from fund-raising and sponsorship.

**13 Property, Plant and Equipment**

	<u>Leasehold properties</u> S\$	<u>Fixtures and fittings</u> S\$	<u>Furniture</u> S\$	<u>Equipment</u> S\$	<u>Motor vehicles</u> S\$	<u>Computers</u> S\$	<u>Work in progress</u> S\$	<u>Total</u> S\$
<b>2025</b>								
<u>Cost</u>								
At 1 April 2024	888,717	18,828,508	854,202	9,064,265	4,536,781	2,818,629	536,158	37,527,260
Additions	-	1,822,356	161,196	1,498,096	607,062	1,072,983	408,055	5,569,748
Disposals/write-off	-	(11,957)	(2,599)	(71,641)	(97,434)	(3,618)	(59,158)	(246,407)
Transfer	-	32,081	-	300,965	-	338,102	(671,148)	-
At 31 March 2025	888,717	20,670,988	1,012,799	10,791,685	5,046,409	4,226,096	213,907	42,850,601
<u>Less: Accumulated depreciation</u>								
At 1 April 2024	134,789	13,700,398	694,960	5,087,457	2,583,257	1,308,997	-	23,509,858
Depreciation for the year	17,774	1,509,947	139,701	1,293,021	650,227	866,757	-	4,477,427
Disposals/write-off	-	(11,957)	(2,599)	(70,464)	(97,434)	(3,618)	-	(186,072)
At 31 March 2025	152,563	15,198,388	832,062	6,310,014	3,136,050	2,172,136	-	27,801,213
<u>Net book value</u>								
At 31 March 2025	736,154	5,472,600	180,737	4,481,671	1,910,359	2,053,960	213,907	15,049,388
<b>2024</b>								
<u>Cost</u>								
At 1 April 2023	888,717	14,323,265	841,328	6,419,485	3,470,591	1,152,746	1,345,809	28,441,941
Additions	-	2,262,425	12,874	2,828,842	1,122,793	1,135,587	1,971,008	9,333,529
Disposals/write-off	-	(7,545)	-	(184,062)	(56,603)	-	-	(248,210)
Transfer	-	2,250,363	-	-	-	530,296	(2,780,659)	-
At 31 March 2024	888,717	18,828,508	854,202	9,064,265	4,536,781	2,818,629	536,158	37,527,260
<u>Less: Accumulated depreciation</u>								
At 1 April 2023	117,014	12,650,864	533,546	4,155,529	2,036,633	901,746	-	20,395,332
Depreciation for the year	17,775	1,057,079	161,414	1,111,859	603,227	407,251	-	3,358,605
Disposals/write-off	-	(7,545)	-	(179,931)	(56,603)	-	-	(244,079)
At 31 March 2024	134,789	13,700,398	694,960	5,087,457	2,583,257	1,308,997	-	23,509,858
<u>Net book value</u>								
At 31 March 2024	753,928	5,128,110	159,242	3,976,808	1,953,524	1,509,632	536,158	14,017,402

As at 31 March 2025, the work in progress comprised expenses incurred mainly for centre equipment and software development (2024: software development). Included in additions of property, plant and equipment during the financial year ended 31 March 2025 is provision for restoration costs of S\$50,000 (2024: S\$180,000).

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**13 Property, Plant and Equipment (cont'd)**

Net depreciation charged to the Statement of Financial Activities as indirect operating costs are:

	<u>2025</u> S\$	<u>2024</u> S\$
Net depreciation charged to Statement of Financial Activities:		
Depreciation of property, plant and equipment for the year	4,477,427	3,358,605
Amortisation of property, plant and equipment fund (Note 21(i))	(1,948,514)	(1,690,535)
Amortisation of Community Silver Trust capital grant (Note 21(iv))	(778,942)	(628,011)
Amortisation of Active Ageing Centre / Active Ageing Centre (Care) capital fund (Note 21(vi))	(67,621)	-
Amortisation of Innovation Capital fund (Note 21(viii))	(94,925)	(46,086)
	<u>(2,890,002)</u>	<u>(2,364,632)</u>
	<u>1,587,425</u>	<u>993,973</u>

**14 Investment Property**

	<u>2025</u> S\$	<u>2024</u> S\$
<u>Cost</u>		
Balance at the beginning and end of the year	<u>2,556,079</u>	<u>2,556,079</u>
<u>Less: Accumulated depreciation</u>		
Balance at the beginning of the year	128,757	71,532
Depreciation for the year	<u>57,226</u>	<u>57,225</u>
Balance at the end of the year	<u>185,983</u>	<u>128,757</u>
Net book value	<u>2,370,096</u>	<u>2,427,322</u>

During the financial year ended 31 March 2025, the Company determined the fair value of the existing Kallang premises with 1 unit classified as Property, Plant and Equipment (Note 13) and 1 unit classified as Investment Property based on management's judgement which relied on market evidence of most recent transactions for similar properties in the same vicinity at the end of the reporting period. The valuation as at 31 March 2025 is S\$1,070,000 and S\$3,446,000 (2024: S\$1,070,000 and S\$3,446,000) respectively.

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**15 Investments in Financial Assets**

	<u>2025</u> S\$	<u>2024</u> S\$
<u>Cost</u>		
Balance at the beginning and end of the year	5,375,200	5,375,200
<u>Less: Accumulated impairment loss</u>		
Balance at the beginning of the year	630,259	712,010
Reversal of impairment loss (Note 6)	(35,452)	(81,751)
Balance at the end of the year	594,807	630,259
Net book value	4,780,393	4,744,941
Market values	4,916,899	4,799,061

The Company had entered into arrangements with third parties' financial institutions to manage some of its investments. These investments in financial assets are classified as non-current assets, though the financial institutions may from time to time divest or re-invest in underlying instruments. Management does not hold the assets for the purpose of trading nor expects to realise the investments arrangements with the financial institutions within twelve months after the reporting date.

The effective interest rate for the interest-bearing financial assets is 3.92% (2024: 3.83%). The carrying value of these underlying investments are:

- (a) Fullerton Conservative Balanced Fund Class A of S\$900,000 (2024: S\$879,282)
- (b) Quoted equities of S\$294,372 (2024: S\$279,953)
- (c) PIMCO Global bond fund of S\$780,176 (2024: S\$755,395)
- (d) PIMCO Income fund of S\$2,152,014 (2024: S\$2,174,908)
- (e) PIMCO Diversified Income fund of S\$653,831 (2024: S\$655,403)

During the financial year ended 31 March 2025, the Company recognised a reversal on impairment loss of S\$35,452 (2024: S\$81,751) for certain investments in financial assets.

Subsequent to the financial year and at the date of the financial statements, the Company has disposed of its investments in Fullerton Conservative Balanced Fund Class A, PIMCO Global bond fund, PIMCO Income fund and PIMCO Diversified Income fund.

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**16 Trade and Other Receivables**

	<u>2025</u> S\$	<u>2024</u> S\$
<u>Trade Receivables</u>		
Client's fees	113,505	97,586
<u>Other Receivables</u>		
Community Silver Trust funds receivables	9,147,325	9,108,703
Community Care Salary Enhancement receivables	3,771,298	1,909,931
Government grants receivable	7,206,144	6,669,911
Deposits		
- Rental	642,399	389,765
- Utilities	170,852	167,187
- Others	16,532	16,459
Interest receivable	92,402	119,234
Other receivables	609,467	348,442
	<u>21,656,419</u>	<u>18,729,632</u>
Prepayments	476,223	529,425
Advances	-	339,286
	<u>476,223</u>	<u>868,711</u>
Total trade and other receivables	<u>22,246,147</u>	<u>19,695,929</u>

**17 Cash and Cash Equivalents**

	<u>2025</u> S\$	<u>2024</u> S\$
Fixed deposits placed with financial institutions	21,200,163	20,547,666
Cash and bank balances	31,202,763	16,911,516
	<u>52,402,926</u>	<u>37,459,182</u>
Fixed deposits pledged with banks/maturity more than three months	(15,840,010)	(15,350,688)
Cash and cash equivalents per statement of cash flows	<u>36,562,916</u>	<u>22,108,494</u>

The simple average effective interest rate earned on fixed deposits is 2.42% (2024: 3.23%) per annum with fixed maturity dates ranging from 1 to 6 months (2024: 1 to 6 months).

Included in the cash and cash equivalents are S\$10,477,967 (2024: S\$10,463,251) classified to Designated Unrestricted Funds and S\$10,484,627 (2024: S\$5,539,390) classified to Restricted Funds of which the use is subject to relevant restricted funds' operating terms.

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**18 Other Payables and Accruals**

	<u>2025</u> S\$	<u>2024</u> S\$
Accrued staff costs	5,796,522	4,190,116
CPF payables	1,694,754	1,381,606
Grants/fees received in advance	2,789,029	227,289
Accrued centre renovation and equipment costs	424,519	1,436,630
Deposits received	187,902	141,118
Accrued clients' meal and transport cost	651,804	532,912
Accrued rental services	186,007	691,439
Professional fees	138,667	68,500
Accrued IT related services cost	219,543	260,996
GST payable	230,939	246,484
Others	1,047,067	861,711
	<u>13,366,753</u>	<u>10,038,801</u>

**19 Provisions for Liabilities and Charges**

	<u>2025</u> S\$	<u>2024</u> S\$
Balance at the beginning of the year	764,600	584,600
Provisions made during the year	50,000	180,000
Balance at the end of the year	<u>814,600</u>	<u>764,600</u>

Provisions are recognised for the restoration of the office premises, centres and nursing home entered under lease contracts to its original conditions.

**20 Unrestricted Funds**

		<u>2025</u> S\$	<u>2024</u> S\$
Unrestricted income funds	(i)	46,252,887	35,260,928
Designated fund:			
- Asset replacement fund	(ii)	10,477,967	10,463,251
Total unrestricted funds		<u>56,730,854</u>	<u>45,724,179</u>



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**20 Unrestricted Funds (cont'd)**

- (i) The unrestricted income funds are available to the Company to apply for the general purposes of the charity as set out in its governing document.
- (ii) Asset replacement fund is set up to support future major redevelopment and infrastructure expansion projects.

Movements of the unrestricted funds during the current and previous financial years are disclosed as follows:

	<u>2025</u>	<u>2024</u>
	S\$	S\$
Funds balance at the beginning of the year	45,724,179	42,022,776
Total income	85,423,831	69,335,927
Total expenditure	(74,714,741)	(67,730,830)
Net income	10,709,090	1,605,097
Gross transfers between funds		
- Transfer to client welfare fund (Note 21(ii))	(1,172,656)	(100,000)
- Transfer to wound care fund (Note 21(x))	(173,818)	-
- Transfer to Active Ageing Centre / Active Ageing Centre (Care) fund (Note 21(v))	(191,448)	-
- Transfer from Community Silver Trust fund (Note 21(iii))	1,835,507	2,196,306
	297,585	2,096,306
Funds balance at the end of the year	<u>56,730,854</u>	<u>45,724,179</u>

During the financial years ended 31 March 2025 and 2024, the Company is allowed to claim its recurrent operating expenses under the Community Silver Trust matching grant up to 40% of the donations received and channelled to Intermediate and Long Term Care ("ILTC") services in the prevailing financial year. The Company has 5 years to utilise the funds for projects.

During the financial year ended 31 March 2025, the Company transferred from Community Silver Trust fund an amount of S\$1,835,507 (2024: S\$2,196,306) relating to Community Silver Trust fund for financial year ended 31 March 2023 (2024: 31 March 2022) which was received during the year, to utilise for recurrent operating expenses.

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**21 Restricted Funds – Restricted Income Funds**

		<u>2025</u> S\$	<u>2024</u> S\$
Restricted income funds:			
- Property, plant and equipment fund	(i)	6,291,268	4,645,849
- Client welfare fund	(ii)	1,000,000	31,107
- Community Silver Trust fund	(iii)	15,361,680	13,668,772
- Community Silver Trust capital grant	(iv)	1,859,191	2,303,247
- Active Ageing Centre / Active Ageing Centre (Care) fund	(v)	-	-
- Active Ageing Centre / Active Ageing Centre (Care) capital fund	(vi)	147,247	-
- Innovation fund	(vii)	278,922	492,623
- Innovation capital fund	(viii)	372,335	260,951
- Medifund	(ix)	142,532	105,591
- Wound care fund	(x)	523,818	350,000
Total restricted income funds		<u>25,976,993</u>	<u>21,858,140</u>

Movements of the restricted income funds during the current and previous financial years are disclosed as follows:

	<u>2025</u> S\$	<u>2024</u> S\$
Funds balance at the beginning of the year	21,858,140	19,923,013
Total income	12,301,967	7,498,214
Less: expenditure	(4,995,527)	(1,102,149)
Net income	7,306,440	6,396,065
Gross transfers between funds		
- Transfer to funds	(2,591,570)	(4,822,277)
- Transfer from funds	2,293,985	2,725,971
	(297,585)	(2,096,306)
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	(2,890,002)	(2,364,632)
Funds balance at the end of the year	<u>25,976,993</u>	<u>21,858,140</u>

(i) Property, plant and equipment fund

Property, plant and equipment fund pertains to grants received for the acquisition of property, plant and equipment of the centres operated by the Company. During the financial year ended 31 March 2025, the Company has funds of S\$3,593,933 (2024: S\$3,119,949) from the Ministry of Health. These grants are amortised to net off the corresponding depreciation and write-offs in the Statement of Financial Activities. During the financial year ended 31 March 2025, amortisation of S\$1,948,514 (2024: S\$1,690,535) has been recognised in the Statement of Financial Activities.

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**21 Restricted Funds – Restricted Income Funds (cont'd)**

(ii) Client welfare fund

Client welfare fund was set up for the purpose specified from the donors to help those clients in financial hardship. During the financial year ended 31 March 2025, the Company transferred an amount of S\$1,172,656 (2024: S\$100,000) from its unrestricted fund to its client welfare fund (Note 20).

(iii) Community Silver Trust fund

	<u>2025</u> S\$	<u>2024</u> S\$
Balance at the beginning of the year	13,668,772	14,676,594
Add: Income	4,816,494	4,330,165
Less: Expenditure	(953,193)	(804,904)
Net income	3,863,301	3,525,261
Gross transfers between funds		
- Transfer to unrestricted funds (Note 20)	(1,835,507)	(2,196,306)
- Transfer to Community Silver Trust capital grant (Note 21(iv))	(334,886)	(2,336,777)
	(2,170,393)	(4,533,083)
Balance at the end of the year	<u>15,361,680</u>	<u>13,668,772</u>

These are dollar-for-dollar donation matching grants provided by the Ministry of Health ("MOH") through Agency for Integrated Care ("AIC") to enhance the services of voluntary welfare organisations ("VWOs") in the ILTC sector for eligible donations received by the Company.

During the financial year ended 31 March 2025, the Company recognised matching grant income amounting to S\$4,816,494 (2024: S\$4,466,786), being eligible donation income earned during the financial year, which met the terms and conditions under the agreement of the matching grant.

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**21 Restricted Funds – Restricted Income Funds (cont'd)**

(iv) Community Silver Trust capital grant

	<u>2025</u> S\$	<u>2024</u> S\$
Balance at the beginning of the year	2,303,247	594,481
Gross transfers between funds		
- Transfer from Community Silver Trust fund (Note 21(iii))	334,886	2,336,777
Amortisation of property, plant and equipment (Note 13)	(778,942)	(628,011)
Balance at the end of the year	<u>1,859,191</u>	<u>2,303,247</u>

The Community Silver Trust capital grant was set up from the Community Silver Trust fund for the purpose of capitalising the fixed assets purchased with the fund proceeds. These amounts are amortised to net-off the corresponding depreciation in the Statement of Financial Activities.

(v) Active Ageing Centre / Active Ageing Centre (Care) fund

	<u>2025</u> S\$	<u>2024</u> S\$
Balance at the beginning of the year	-	-
Add: Income	3,741,940	-
Less: Expenditure	(3,718,520)	-
Net income	23,420	-
Gross transfers between funds		
- Transfer from unrestricted funds (Note 20)	191,448	-
- Transfer to Active Ageing Centre / Active Ageing Centre (Care) capital fund (Note 21(vi))	(214,868)	-
	(23,420)	-
Balance at the end of the year	<u>-</u>	<u>-</u>

The Active Ageing Centre / Active Ageing Centre (Care) fund provided by the MOH through AIC is for the purpose of funding the Company's operation of its active ageing centres. These centres serve as key points of contact for social-health matters for elders/ clients under the Company's care, as well as for their caregivers. During the financial year ended 31 March 2025, the Company received funding of S\$6,066,940 (2024: S\$342,014) from AIC. As at 31 March 2025, the Company has unutilised funds of S\$2,325,000 (2024: Nil), which are included in "grants/fees received in advance" as disclosed in Note 18.

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**21 Restricted Funds – Restricted Income Funds (cont'd)**

(vi) Active Ageing Centre / Active Ageing Centre (Care) capital fund	<u>2025</u>	<u>2024</u>
	S\$	S\$
Balance at the beginning of the year	-	-
Gross transfers between funds		
- Transfer from Active Ageing Centre / Active Ageing Centre (Care) fund (Note 21(v))	214,868	-
Amortisation of property, plant and equipment (Note 13)	(67,621)	-
Balance at the end of the year	<u>147,247</u>	<u>-</u>

The Active Ageing Centre / Active Ageing Centre (Care) capital fund was set up from the Active Ageing Centre / Active Ageing Centre (Care) fund for the purpose of capitalising the fixed assets purchased with the fund proceeds. These amounts are amortised to net-off the corresponding depreciation in the Statement of Financial Activities.

(vii) Innovation fund

The innovation fund originated from a S\$1.5 million financial contribution from PSA Singapore to support the setting up of Ayer Rajah Eldercare Centre and Centre of Innovation. The donation was declared as a restricted fund through approval from the governing board members in previous financial years. During the financial year ended 31 March 2025, the Company recognised rental expenses of Nil (2024: S\$30,488) in the Statement of Financial Activities.

(viii) Innovation capital fund

The Innovation capital fund was set up from the Innovation fund for the purpose of capitalising the fixed assets purchased with the fund proceeds. These amounts are amortised to net-off the corresponding depreciation in the Statement of Financial Activities. During the financial year ended 31 March 2025, the Company recognised amortisation of S\$94,925 (2024: S\$46,086) in the Statement of Financial Activities (Note 13).

(ix) Medifund

Medifund is an endowment fund set up by the Government. It provides a safety net for patients who face financial difficulties with their remaining bills after receiving Government subsidies and drawing on other means of payment including MediShield Life, MediSave and cash.

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**21 Restricted Funds – Restricted Income Funds (cont'd)**

(x) Wound care fund

Wound Care Fund was set up to ensure that elders/ clients requiring the Company's wound care services will not be deprived of treatment and care due to financial difficulties. The funding will enable the Company's wound care team to extend its expertise beyond the Company to the community, train staff on wound care techniques and best practices as well as fund research work in this area. During the financial year ended 31 March 2025, the Company transferred an amount of S\$173,818 (2024: Nil) from its unrestricted fund to its wound care fund (Note 20).

**22 Related Party Transactions**

Related parties may be individuals or corporate entities.

- (a) Parties are considered to be related if an individual or a close member of that individual's family is related to a Company if that individual (i) has control or joint control over the Company; (ii) has significant influence over the Company or (iii) is a governing board member, trustee, or member of the key management personnel of the Company or of a parent of the Company.
- (b) Parties are also considered to be related if an entity is related to the Company if (i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others; (ii) the Company is an associate or joint venture of the Company (or an associate or joint venture of a member of a group of which the charity is a member) and vice versa; (iii) the entity and the Company are joint ventures of the same third party; (iv) the entity is a joint venture of a third entity and the Company is an associate of the third entity and vice versa; (v) the entity is controlled or jointly controlled by a person identified in (a); and (vi) an individual identified in (a)(i) has significant influence over the entity or is a governing board member, trustee or member of the key management personnel of the entity (or of a parent of the Company).

The Company has the following transactions with a related party during the financial year, as detailed below.

	<u>2025</u> S\$	<u>2024</u> S\$
<u>With a director</u>		
Purchases from a company of which a director of the Company is a member, director or shareholder	19,103	17,820

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**23 Commitments**

(a) Operating Commitments

At the balance sheet date, the Company has no contingent rent, renewal or purchase options and escalation clauses, subleases, and restrictions imposed by lease arrangements. The future minimum lease payment under non-cancellable operating leases for certain operating centres, nursing home and office premises with an original term of more than one year of the Company is as follows:

	<u>2025</u>	<u>2024</u>
	S\$	S\$
Within one year	2,883,473	1,921,134
Between two to five years	2,691,039	1,601,133
	<u>5,574,512</u>	<u>3,522,267</u>

Included in the operating lease commitments for office premises amounted to S\$386,389 (2024: S\$955,267), with lease terms to November / December 2025.

(b) Capital Commitments

Capital expenditure contracted for at the balance sheet date but not recognised in the financial statement is as follows:

	<u>2025</u>	<u>2024</u>
	S\$	S\$
Centre renovations	-	2,074,558
IT software implementation	49,996	243,260
	<u>49,996</u>	<u>2,317,818</u>

**24 Donations Schedule**

The Company is approved as an Institution of a Public Character ("IPC") under the provision of the Income Tax Act. Donors to the Company are granted tax deduction.

	<u>2025</u>	<u>2024</u>
	S\$	S\$
Tax deductible donations	4,037,174	3,582,832
Non tax deductible donations	780,574	884,563
Total (Notes 4 and 5)	<u>4,817,748</u>	<u>4,467,395</u>

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**25 Key Management Remuneration**

	<u>2025</u>	<u>2024</u>
Number of key management personnel in the following remuneration band of:		
S\$400,001 to S\$500,000	1	1
S\$300,001 to S\$400,000	1	1
S\$200,001 to S\$300,000	5	3
S\$100,001 to S\$200,000	1	2
	<hr/>	<hr/>
	<u>2025</u>	<u>2024</u>
	S\$	S\$
Compensation of key management personnel:		
Salaries and bonuses	2,062,918	2,680,485
Defined contribution plans (Employer CPF)	119,097	154,107
	<hr/>	<hr/>
	<u>2,182,015</u>	<u>2,834,592</u>

All the directors of the Company or their family members, did not receive any remuneration, benefits, allowances or other manner of compensation for the financial years ended 31 March 2025 and 2024.

**26 Reserve Policy**

As set out in Directors' Statement, the Board has established a reserve policy for the Company. The reserve measurement is calculated as follows:

	<u>2025</u>	<u>2024</u>
	S\$	S\$
Unrestricted funds (Reserves)	56,730,854	45,724,179
Net liquid assets available to meet expenditure obligations	47,981,411	36,489,502
Total operating expenditure (Unrestricted funds)	<hr/>	<hr/>
	74,714,741	67,730,830
Ratio of net liquid assets to total operating expenditure	<hr/>	<hr/>
	0.64	0.54

The Company does not have any externally imposed capital requirements for the financial years ended 31 March 2025 and 2024. There were no changes in the Company's reserve policy during the financial year.